



ش. م. ك. مجموعة
الصناعات الوطنية
(القبضة)
NI Group

National Industries Group
(Holding)

الإدارة العامة
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الكويت في 2026/03/18

اشارة ٣٠٥٥٠ / ١٣ / ٢٠٢٦ - ١٣٤

Mr. Mohammad Saud Al-Osaimi
Chief Executive Officer- Boursa Kuwait Company
Greetings,

السيد / محمد سعود العصيمي المحترم
الرئيس التنفيذي - شركة بورصة الكويت
تحية طيبة وبعد،،،

Subject: NIND's Analyst / Investor Conference

**الموضوع : انعقاد مؤتمر المحللين / المستثمرين لمجموعة
الصناعات الوطنية القبضة ش.م.ك عامة**

With reference to the above subject, and as per article No. (8-4-2) Continuing Obligations in the Premier Market of Boursa Kuwait Rule Book issued as per decision No.1 for year 2018, and since NIND has been classified in the premier market.

بالاشارة الى الموضوع اعلاه وعملا باحكام المادة رقم (8-4-2) بشأن الالتزامات المستمرة للسوق الاول من قواعد البورصة الصادرة بموجب القرار رقم (1) لسنة 2018، وحيث تم تصنيف (صناعات) ضمن السوق الاول.

Kindly be informed that the Analyst/Investors Conference for the financial period ended 31/12/2025 was held on Wednesday 18/3/2026 at 2:00 afternoon (KT) through a live webcast, with No material information has been circulated during the conference.

يرجى العلم بان مؤتمر المحللين / المستثمرين عن الفترة المالية المنتهية في 31/12/2025 قد انعقد يوم الاربعاء الموافق 2026/3/18 في تمام الساعة 2:00 ظهرا بتوقيت دولة الكويت عن طريق بث مباشر عبر شبكة الانترنت Live Webcast ولم يتم تداول اي معلومات جوهرية خلال المؤتمر.

Furthermore, attached is the presentation of the Analyst /Investor Conference.

وبسعدنا ان نرفق لكم العرض التقديمي لمؤتمر المحللين / المستثمرين .

Sincerely

وتفضلوا بقبول وافر الاحترام،،،

Faisal A. Al Nassar

Deputy CEO Finance and Administration

فيصل عبدالعزيز النصار

نائب الرئيس التنفيذي للشؤون المالية والادارية





مجموعة
الصناعات الوطنية
(التابعة)

NI Group
National Industries Group
(Holding)

NATIONAL INDUSTRIES GROUP HOLDING

(K.P.S.C)

Analysts and Investors Presentation

Year Ended
31 December 2025

DISCLAIMER



The information set out in this presentation and provided in the discussion subsequent thereto does not constitute an offer or solicitation of an offer to buy or sell securities. It is solely for use at an investor presentation and is provided as information only. This presentation does not contain all of the information that is material to an investor. This presentation has been prepared by, and is the sole responsibility of NIG.

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Certain statements in this presentation may constitute forward-looking statements. These statements reflect the Company's expectations and are subject to risks and uncertainties that may cause actual results to differ materially and may adversely affect the outcome and financial effects of the plans described herein. You are cautioned not to rely on such forward-looking statements. The company does not assume any obligation to update its view of such risks and uncertainties or to publicly announce the result of any revisions to the forward-looking statements made herein.

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Introduction to NIG

ANALYSTS AND INVESTORS PRESENTATION

ABOUT NIG



National Industries Group Holding (NIG) commenced its operation as a building materials manufacturing company founded back in 1961. NIG was listed on the Boursa Kuwait in 1984. NIG's growth from a building materials manufacturer to a multinational conglomerate is a great saga of dedication and commitment. Today, NIG manages several and manifold activities in core businesses including Building Materials, Petrochemicals, Oil & Gas Services, Mechanical Industries, Utilities, Real estate, Infrastructure and Financial Services.

Through the asset management expertise in managing financial portfolios, equity shares, and direct investment has brought home creditable and laudable profits to its shareholders.

The Group now owns major equities in various companies thriving in the financial investment and industrial investment sectors both regionally and internationally. NIG has spread its wings far and wide with simultaneous Investments in the Kingdom of Saudi Arabia, United Arab Emirates, United Kingdom and the Europe with major equities in several prominent companies in the region including Oil & Gas and Petrochemical Companies.



Subsidiaries Outlook

ANALYSTS AND INVESTORS PRESENTATION

Noor Financial Investment Company - KPSC



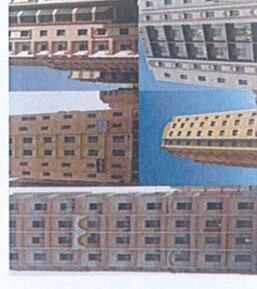
Noor Financial Investment Company (Noor) was established in Kuwait in 1996 and its shares were listed on the Kuwait Stock Exchange in May 2006. Noor is engaged in investment activities and financial services primarily in Kuwait, the Middle East, Asia, and other emerging markets. Noor offers a full spectrum of innovative and unrivalled investment and financial services which include both advisory and asset management.



Meezan Bank
The Premier Islamic Bank



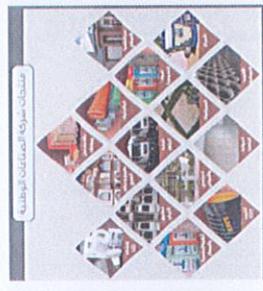
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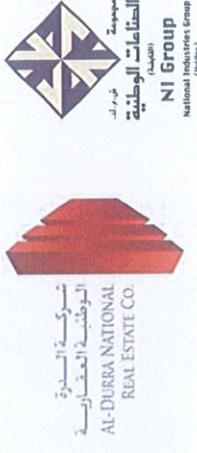


National Industries Company - KPSC



National Industries Company - KPSC (NICBM) was established in Kuwait in 1961 to manufacture and market building materials and infrastructure products. NICBM remains a leader in the construction and building material sector in Kuwait and GCC due to the expansion of its industrial base and its commitment to a product diversification strategy to guarantee income growth and an increase in shareholders' equity. NICBM owns and operates 16 production plants and a quarry and has 1800 employees.



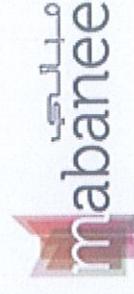
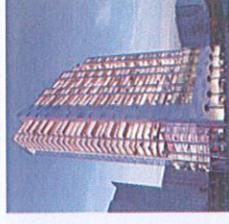
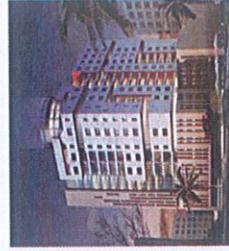


Al Durra National Real Estate - KSCC (Al Durra)

Al Durra was established in 2005 to provide leadership in the expanding real estate industry throughout the GCC countries and the MENA region.

Al Durra is involved in every facet of the real estate industry, including purchasing, developing and selling both properties and land. Al Durra is also a leader in property maintenance throughout the region.

Al Durra holds significant stake in Mabaneer Company (Mabaneer), a leading real estate developer. Renowned for innovative, value-driven developments, Mabaneer is listed on Boursa Kuwait and included in both the Premier Market and MSCI Index. Its core focus includes mixed-use destinations, shopping mall operations, and project design and management. This strategic investment aligns with Al Durra's vision for sustainable growth and real estate excellence.

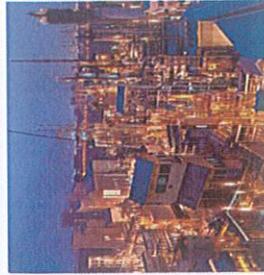




Ikarus Petroleum Industries Company - KSCC

Ikarus Petroleum Industries is well established as a leading investor in the energy industry throughout the Middle East. The Middle East region is rapidly growing as a global center in the production of petrochemicals.

Ikarus owns a controlling stake in Middle East Chemical Company Limited which owns 100% of a KSA-based Chlor Alkali producer (SACHLO). SACHLO produces caustic soda, chlorine, hydrochloric acid and sodium hypochlorite.



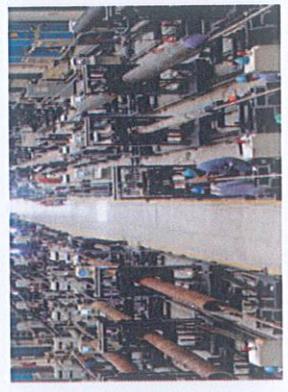
ساكلو
SACHLO





Proclad Group

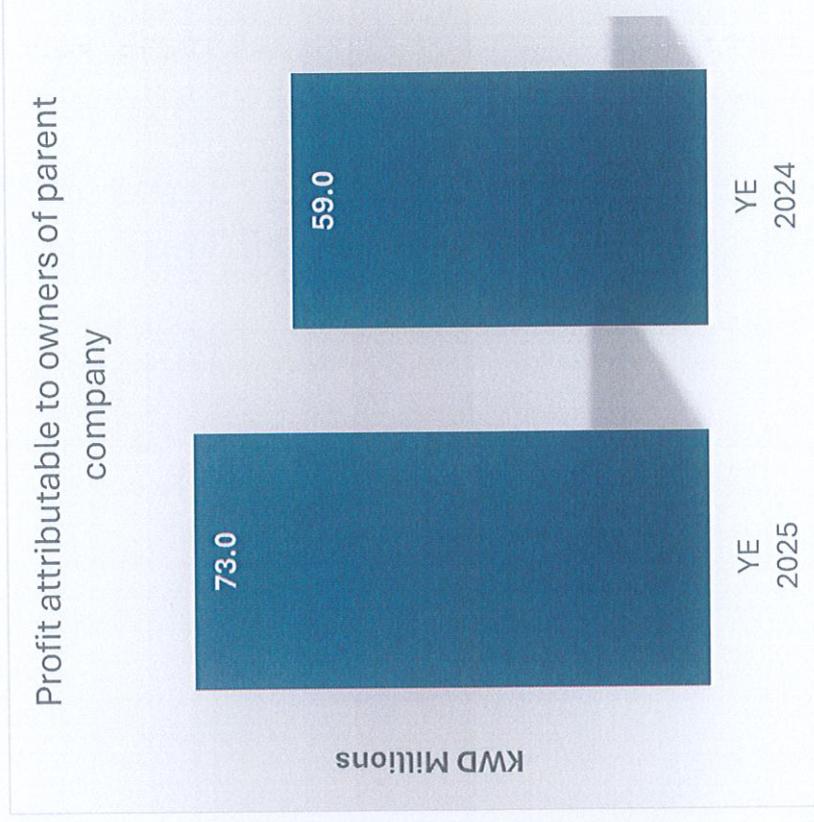
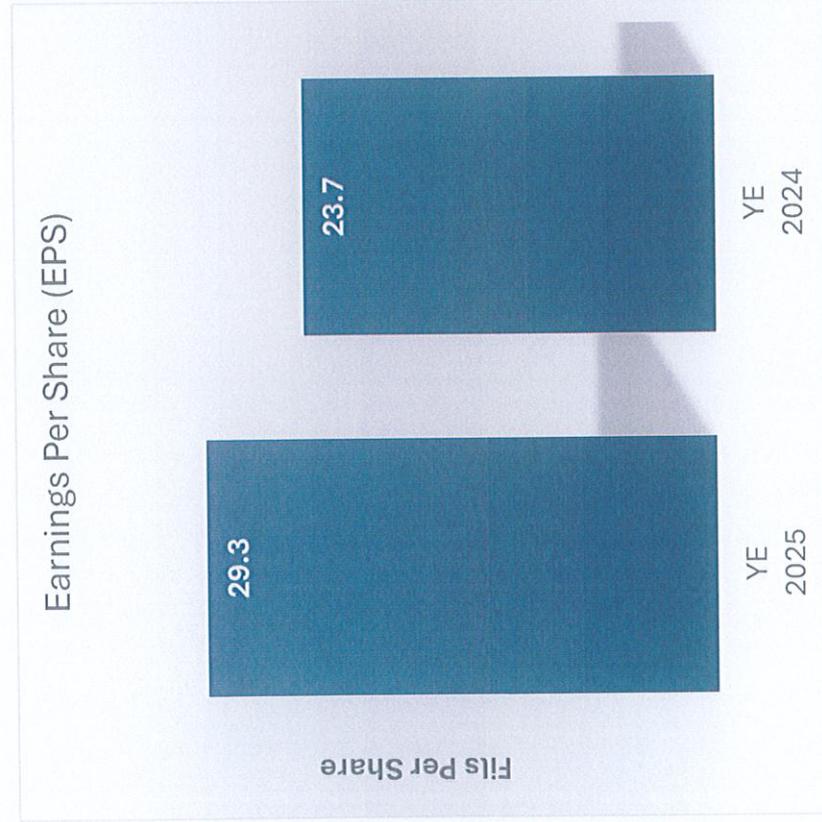
Proclad Group has firmly established itself as one of the leading suppliers of integrated solutions to a diverse range of market sectors with manufacturing facilities in United Arab Emirates, United Kingdom and Europe. With a commitment to providing clients with the complete service, Proclad has developed a group of specialist companies through a combination of investment and acquisition.



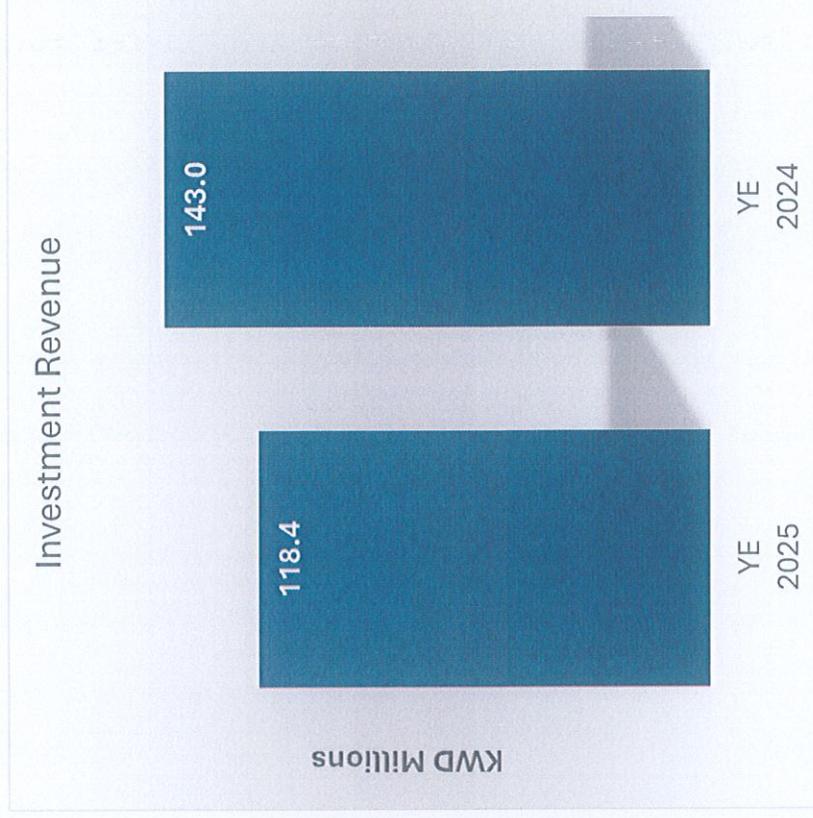
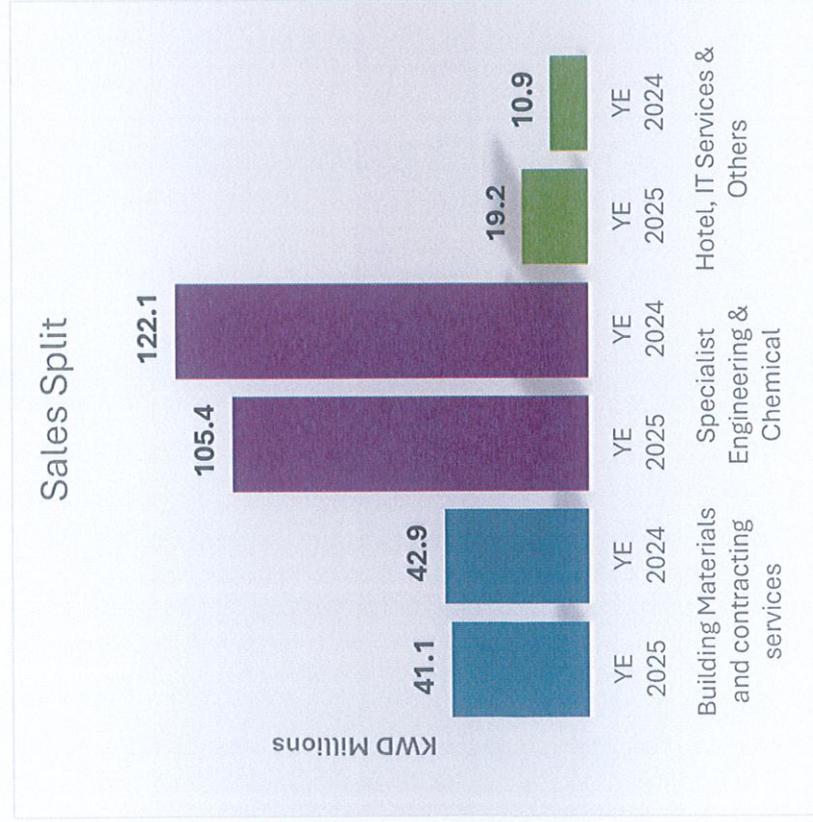
Financial Performance

ANALYSTS AND INVESTORS PRESENTATION

Earnings Per Share (EPS) & Net Profit Year ended 31 December 2025 & 2024

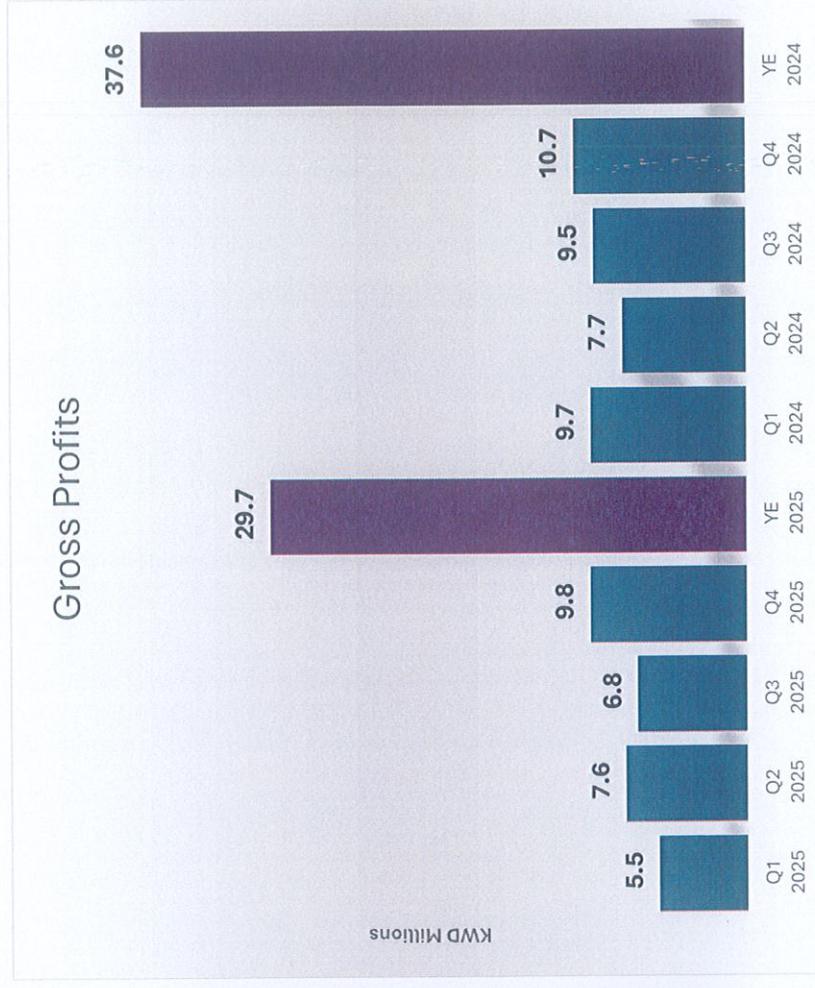
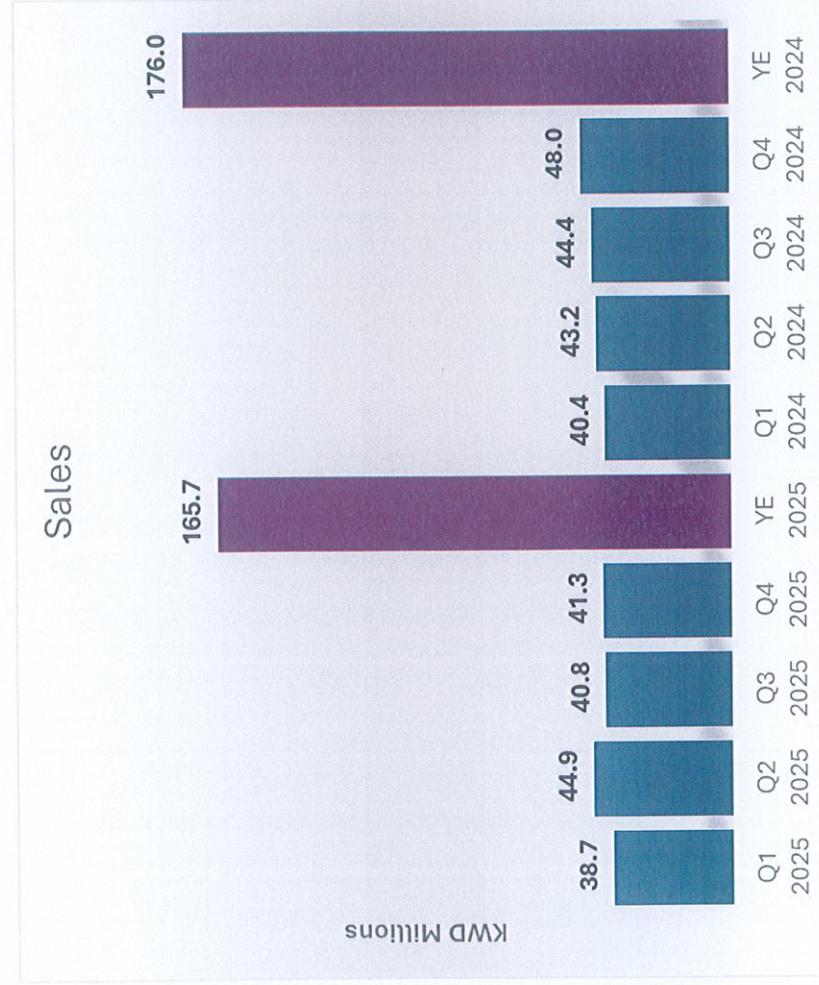


Sales Split and Investment Revenue Year ended 31 December 2025 & 2024



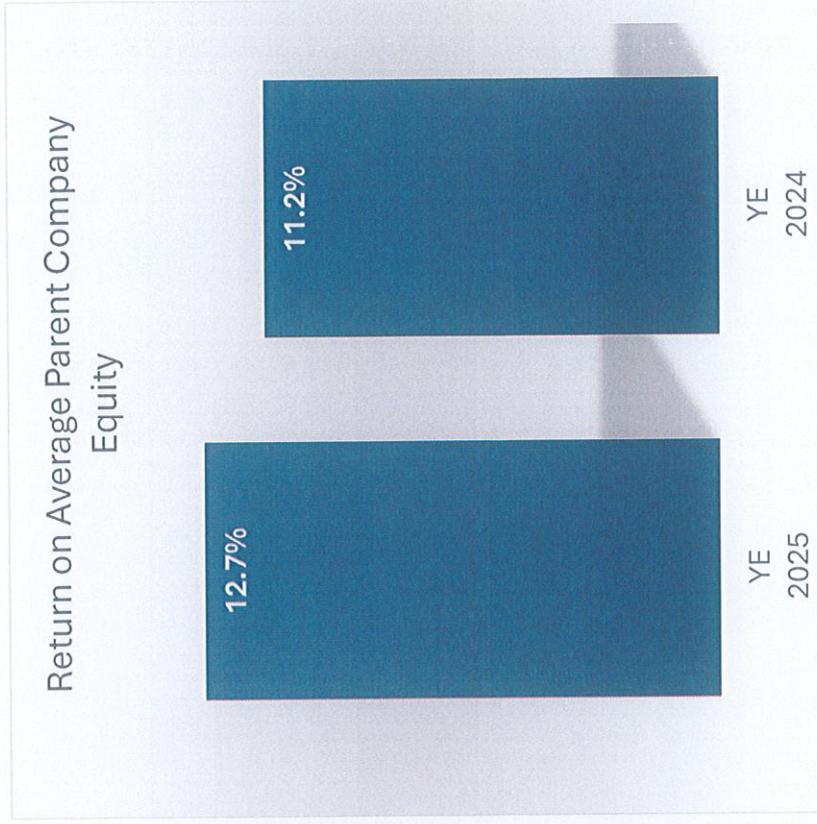
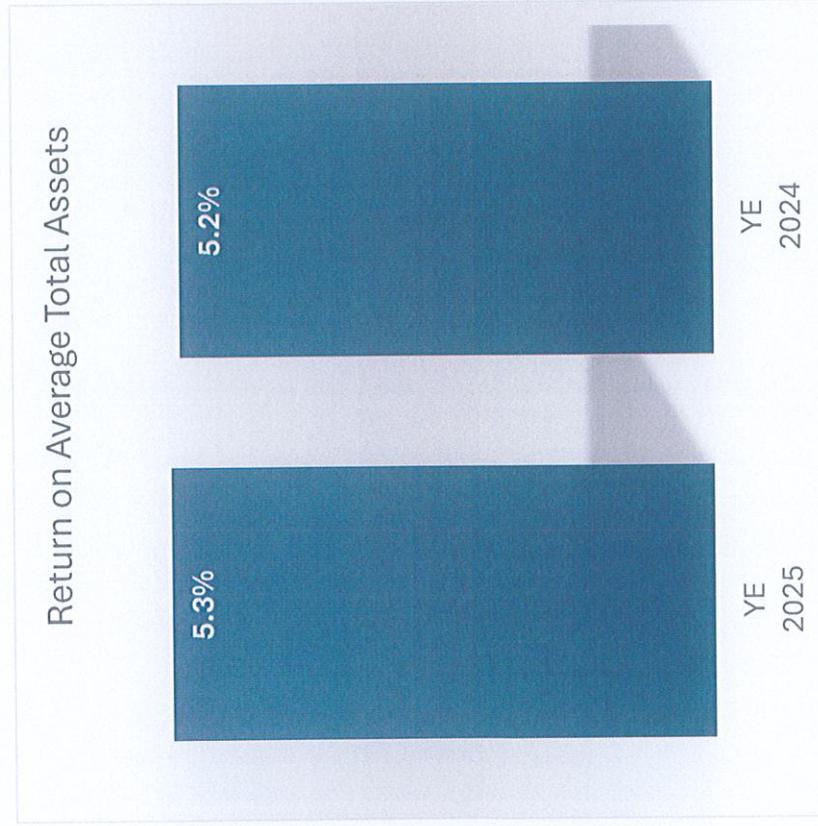
Quarterly Analysis of Sales and Gross Profits

Year ended 31 December 2025 & 2024



Return on Average Total Assets and Average Parent Company Equity

Year ended 31 December 2025 & 2024

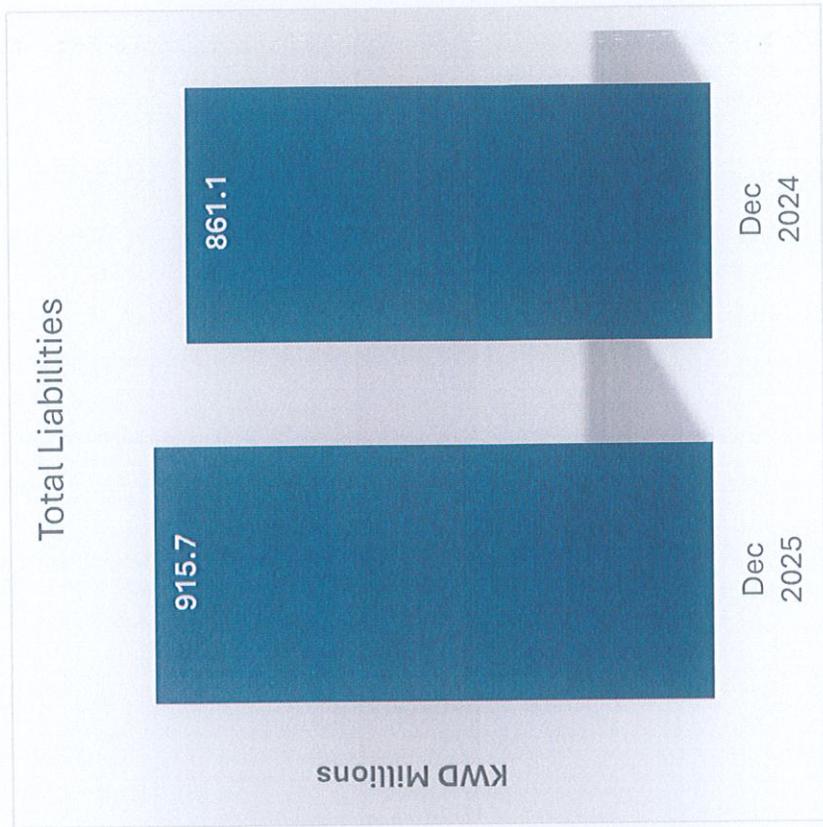
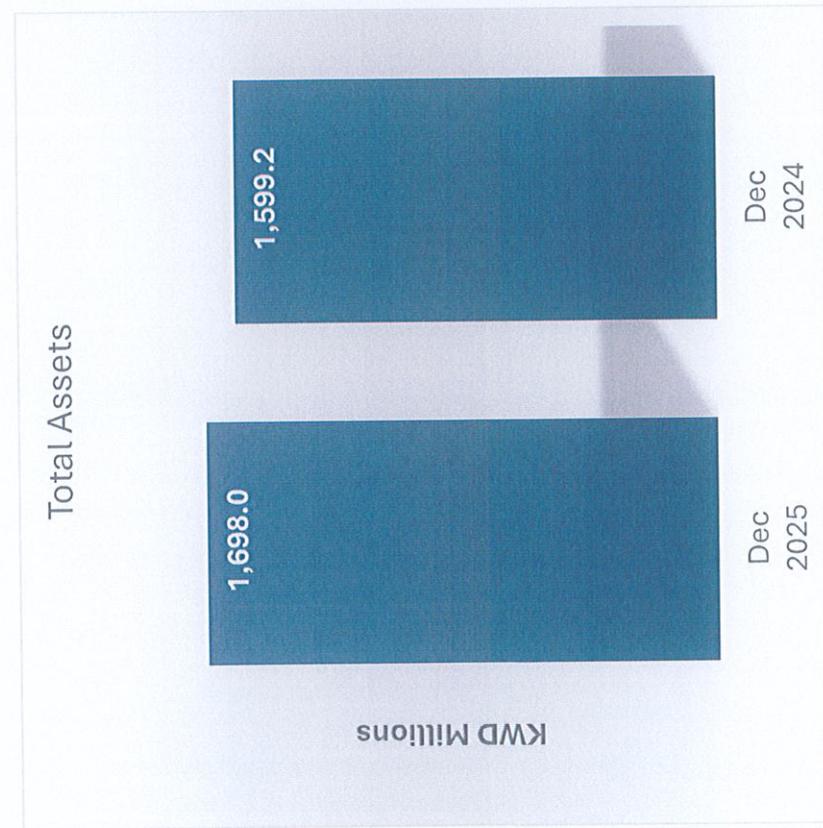


Financial Position

ANALYSTS AND INVESTORS PRESENTATION

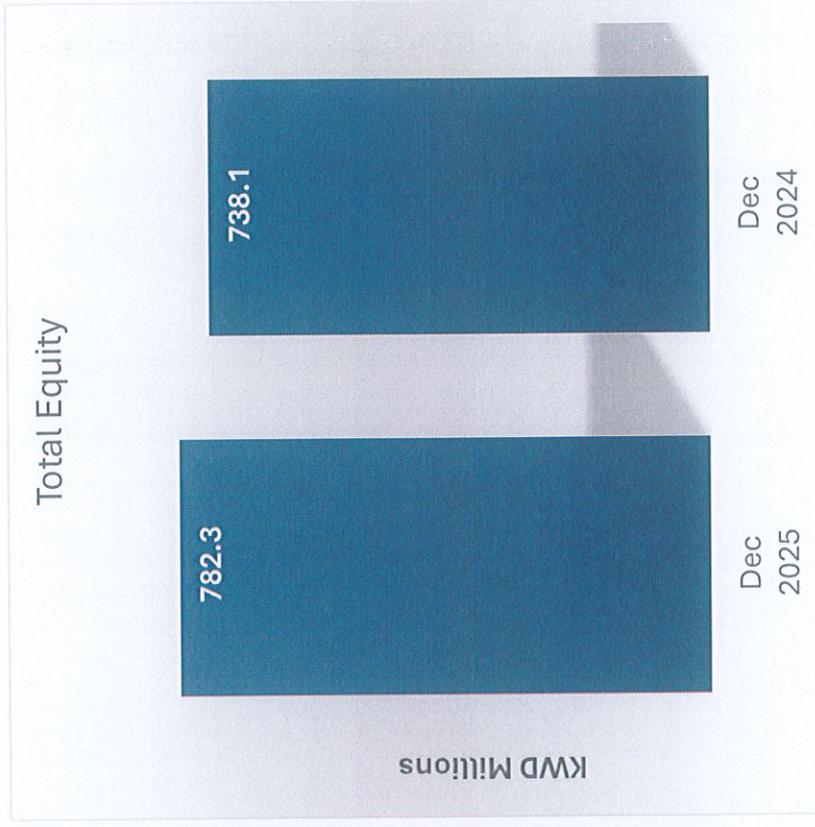
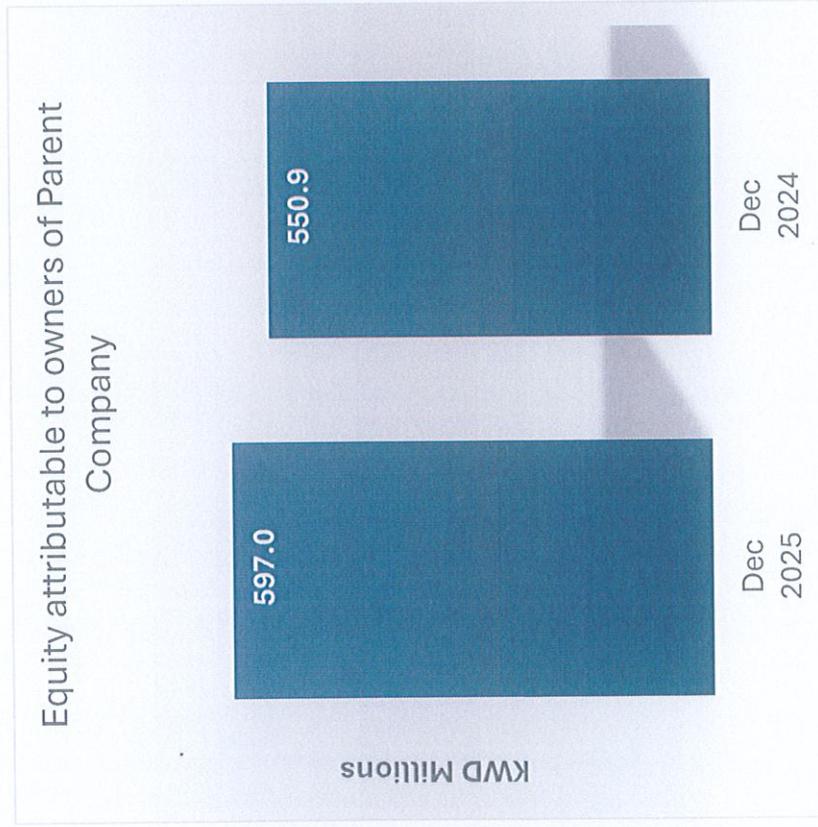
Total Assets & Liabilities

31 December 2025 / 31 December 2024



Equity

31 December 2025 / 31 December 2024





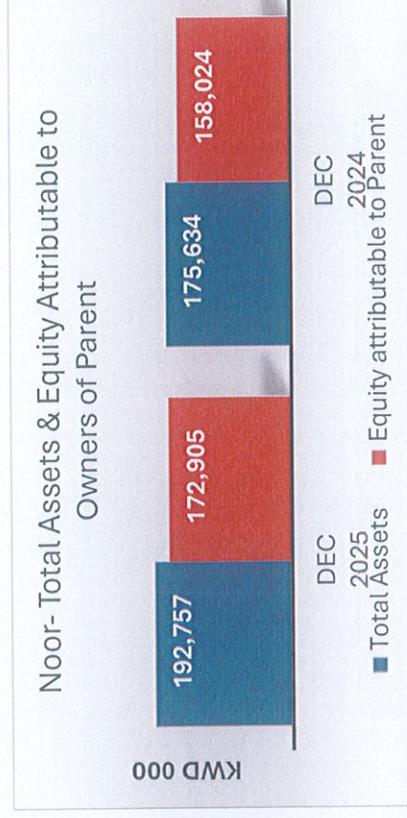
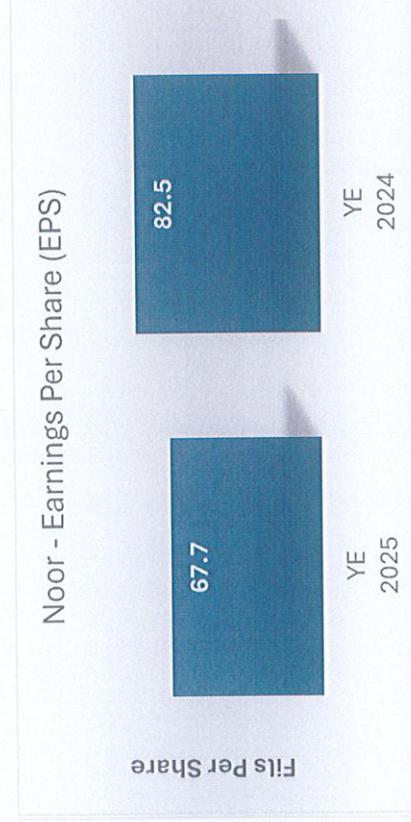
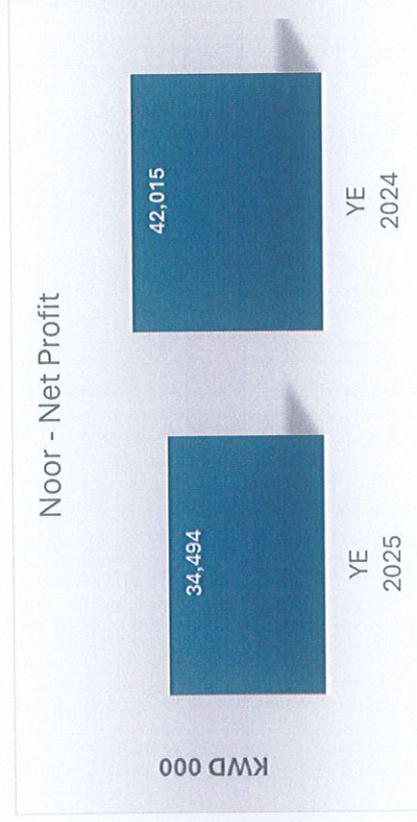
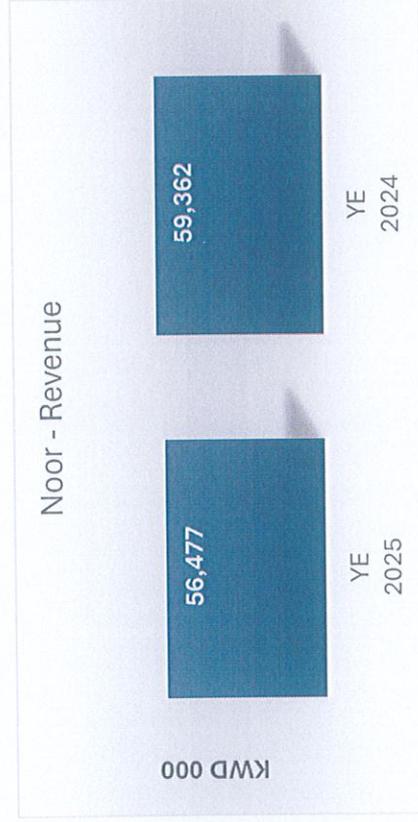
مجموعة
الصناعات الوطنية
(العمومية)

NI Group
National Industries Group
(Holding)

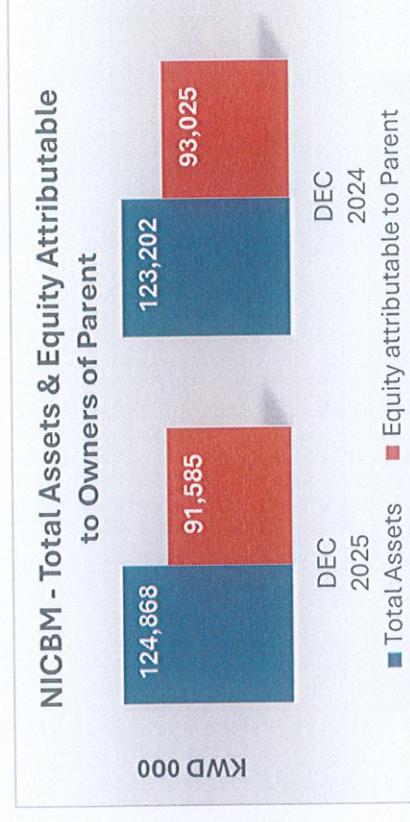
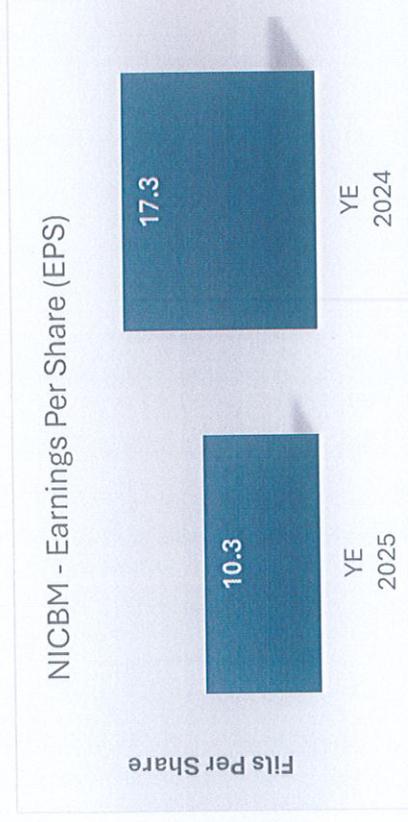
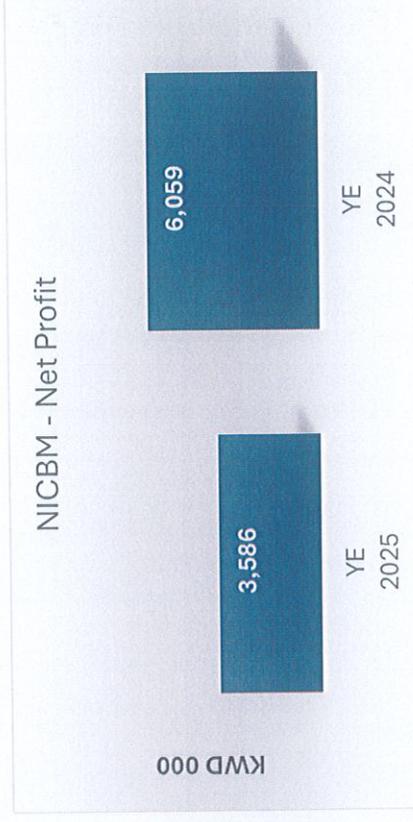
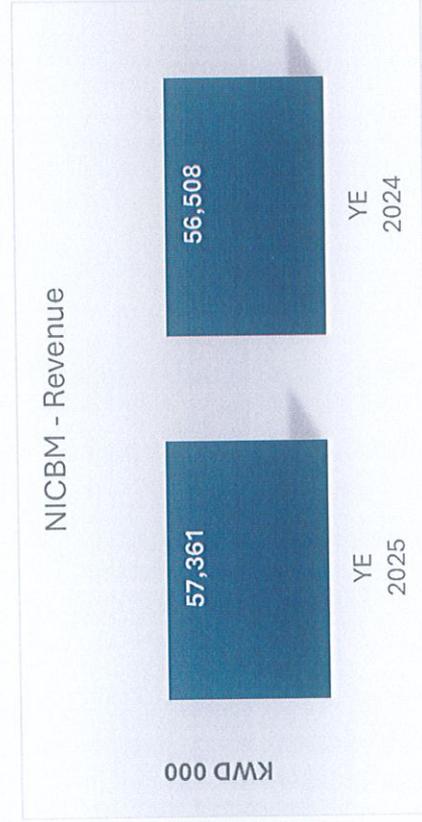
Subsidiaries Financial Performance

ANALYSTS AND INVESTORS PRESENTATION

Noor Financial Investment Company - KPSC (NOOR) Year ended 31 December 2025 & 2024

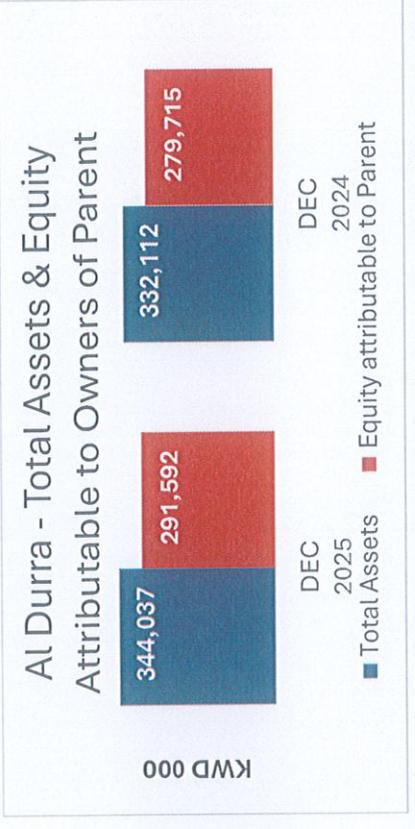
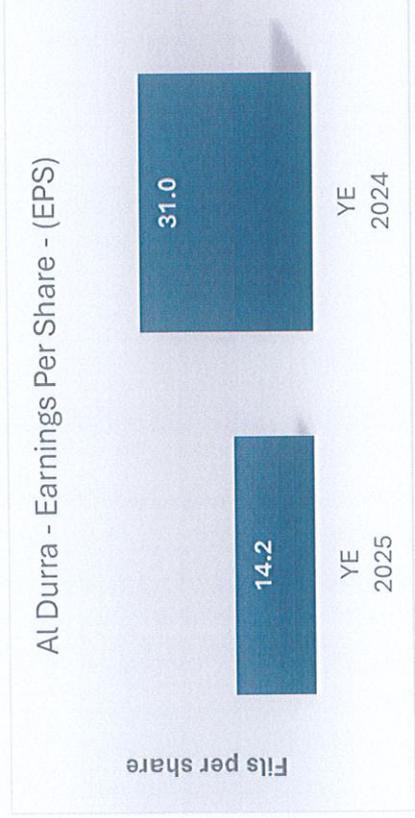
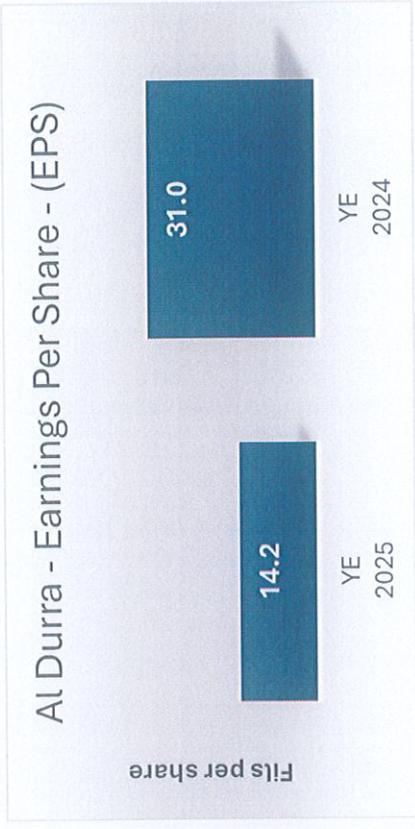
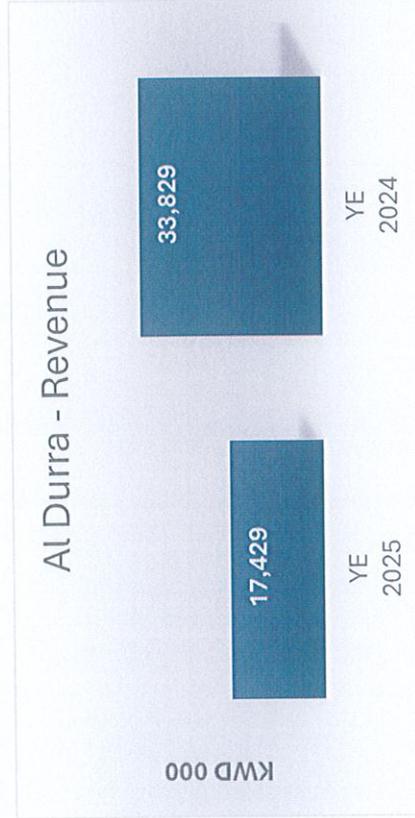
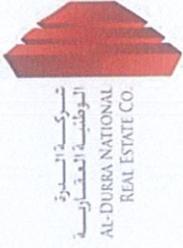


National Industries Company - KPSC (NICBM) Year ended 31 December 2025 & 2024



Al Durra National Real Estate - KSCC

Year ended 31 December 2025 & 2024





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THANK YOU