

المحترمين

السادة/ شركة بورصة الكويت

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الموضوع: توصية مجلس إدارة شركة مبرد القابضة بشأن عرض الاستحواذ الإلزامي المقدم من شركة أعيان للإجارة والاستثمار للاستحواذ على جميع أسهم شركة مبرد القابضة

بالإشارة إلى الموضوع أعلاه، نحيطكم علما بأن مجلس إدارة شركة مبرد القابضة ش.م.ك عامة قد اجتمع يوم الخميس الموافق 2025/07/10 في تمام الساعة الواحدة مساءً لمناقشة مستند عرض الاستحواذ الإلزامي المقدم من شركة أعيان للإجارة والاستثمار للاستحواذ على جميع أسهم شركة مبرد القابضة وتقرير مستشار الاستثمار بشأن الاستشارة المستقلة وابداء رأي مجلس الإدارة وتوصيته بشأن عرض الاستحواذ الالزامي للسادة المساهمين .

مرفق لكم نموذج الإفصاح عن المعلومات الجوهرية

وتفضلوا بقبول فائق الاحترام ،،،

دالقاده 索 ad Holding Co.

عد بندر اللافي الإدارة- الرئيس التنفيذي نائب رئيس

### نموذج الإفصاح عن المعلومات الجوهرية

بالإشارة إلى عرض الاستحواذ الإلزامي المقدم من شركة أعيان للإجارة والاستثمار <u>للاستحواذ</u> على جميع أسهم شركة مبرد القابضة وعملاً بأحكام المواد (3 - 1 - 6) و(3 - 3 - 01) من الكتاب التاسع (الاندماج والاستحواذ) من اللائحة التنفيذية للقانون رقم (7) لسنة 2010 بشأن إنشاء هيئة أسواق المال وتنظيم نشاط الأوراق المالية وتعديلاتهما؛ فقد قامت شركة مبرد القابضة بتعيين السادة/ مكتب KPMG كمستشار استثمار لتقديم استشارة مستقلة من خلال تقييم العرض المشار إليه وتحديد مدى ملاءمة السـعر المعروض من قبل شـركة أعيان للإجارة والاستثمار. العرض سالف البيان وتقرير مستشار الاستثمار بشأن الاستشارة المستقلة، وذلك لتقديم العرض سالف البيان وتقرير مستشار الاستثمار بشأن الاستشارة المستقلة، وذلك لتقديم العرض سالف البيان وتقرير مستشار الاستثمار بشأن الاستشارة المستقلة، وذلك لتقديم التوصية للسادة المساهمين، والتي خلصت إلى ما يلي: "بعد مراجعة مستند عرض الاسـتحواذ الإلزامي المقدم من شـركة أعيان للإجارة ولاسـتثمار	اسم الشركة المدرجة المطومة الجوه
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للاسـتحواذ على جميع أسـهم شـركة مبرد القابضـة ، واطلاع مجلس الإدارة على تقرير مسـتشـار	
الاســـتثمار الذي قدّر القيمة العادلة لســهم شــركة مبرد القابضــة بمبلغ (116-130) فلس	
بمتوسـط 130 فلس للســهم ، مقارنة بالسـعر المعروض من شــركة أعيان للإجارة والاســتثمار	
البالغ 96 فلس للسـهم، والذي تم احتسـابه وفقاً لآلية احتسـاب سـعر عرض الاسـتحواذ الإلزامي	
المنصـوص عليها في الكتاب التاسـع (الاندماج والاسـتحواذ) من اللائحة التنفيذية للقانون رقم	
(7) لسـنة 2010 بشـأن إنشـاء هيئة أسـواق المال وتنظيم نشـاط الأوراق المالية وتعديلاتهما –	
تبين أن السـعر المعروض من قبل شـركة أعيان للإجارة والاسـتثمار يقل بنسـبة متوسـط قدرها	
(26.15٪) عن القيمة العادلة المقدّرة من قبل مستشار الاستثمار.	
وعليه، فإن مجلس الإدارة يوصــي للسـادة المسـاهمين  بعدم قبول العرض المقدم من شـركة	
أعيان للإجارة والاستثمار، وذلك للأسباب المذكورة.	
ويؤكد مجلس الإدارة أن توصــيته هذه غير ملزمة للســادة المســاهمين، حيث أن القرار النهائي	
بشأن قبول العرض من عدمه يعود لكل مساهم على حده"	
	أثر المعلوم
على لى	الجوهرية ع المركز المال للشركة



### Mubarrad Holding Company K.S.C.P.

Investment Advisory Report Deal Advisory

July 2025 Strictly private and confidential (not for circulation)

#### **Private and Confidential**

Mr. Saad Al-Lafi Chief Executive Officer Mubarrad Holding Company K.S.C.P. Floor M1, Building No 263, Block C Street 33, Shuwaikh Industrial Area No 3 PO Box 42132, Shuwaikh 70652 Kuwait

SAN: 1818847119

08 July 2025

#### **Investment Advisory Report**

Dear Mr. Saad,

Please find enclosed our Investment Advisory Report (the "Report") for assisting Mubarrad Holding Company K.S.C.P. ("Mubarrad", "Client", "Company" or "You") in relation to preparing an Investment Advisory Report pursuant to an acquisition offer received by you (the "Transaction").

This Report has been prepared in accordance with our engagement letter dated 04 May 2025 and its attachments (our "Engagement Letter"). You have agreed that the final written report shall take precedence over any draft Report, and that no reliance will be placed by you on any draft other than at your own risk.

We draw your attention to the Important Notice included in this Report, which should be read in conjunction with our Engagement Letter. You should note that this Report does not constitute recommendations to you as to whether or not you should proceed with your intended decision.

The important notice on the following pages should be read in conjunction with this letter. The Report has been prepared solely for the purpose stated herein and should not be relied upon for any other purpose. Our Report is confidential and is released to you on the basis that it is not to be copied, referred to or disclosed, in whole or in part, without our prior written consent, except as specifically provided in our Engagement Letter. To the fullest extent permitted by law, we accept no duty of care to any third party in connection with the provisions of this Report and/or any related information or explanation (together, the "Information").

Accordingly, regardless of the form of action, whether in contract, tort (including, without limitation, negligence) or otherwise, and to the extent permitted by applicable law, we accept no liability of any kind to any third party and disclaims all responsibility for the consequences of any third party acting or refraining to act in reliance on the Information.

Accordingly, we assume no responsibility and make no representations with respect to the accuracy or completeness of any information provided to us, except where otherwise stated herein, and no assurance is given.

By its very nature, financial forecasts and valuation work cannot be regarded as an exact science and the conclusions arrived at in many cases will of necessity be subjective and dependent on the exercise of individual judgement. The information used by us in preparing this Report has been obtained from a variety of sources as indicated within the Report.

Yours sincerely,

Ankul Aggarwal Partner and Head of Deal Advisory







### **Important notice**

KPMG Advisory W.L.L., Kuwait ('KPMG'), has been appointed by the Client in relation to preparing an Investment Advisory Report pursuant to an acquisition offer received by the Company (the "Transaction").

This Report has been prepared in accordance with KPMG's terms of reference as set out in our Engagement Letter dated 04 May 2025 (the "Engagement Letter") with You, on the basis that it is for the Client's internal use only and that this Report will not otherwise be quoted or referred to, in whole or in part, without KPMG's prior written consent. The contents of this Report should be read in conjunction with our Engagement Letter.

In preparing the Report, our primary source has been the information provided and representations made to us by the Client. We have not carried out any independent validation or due diligence with respect to the information made available to/obtained by us. We have only reviewed the same from a commercial perspective and do not accept responsibility for such information which remains the responsibility of management.

We have not verified the reliability or accuracy of any information obtained in the course of our work, other than in the limited circumstances set out in the Engagement Letter. We have satisfied ourselves, so far as possible, that the information presented in our Report is consistent with other information which was made available to us in the course of our work in accordance with the terms of our Engagement Letter. We have not, however, sought to establish the reliability of the sources by reference to other evidence.

This Report is not suitable to be relied on by any party wishing to acquire rights against KPMG (other than the Client) for any purpose or in any context. Any party other than the Client that obtains access to this Report or a copy and chooses to rely on this Report (or any part of it) does so at its own risk. To the fullest extent permitted by law, KPMG does not assume any responsibility and will not accept any liability, including any liability arising from fault or negligence, for any loss arising from the use of this Report or its contents or otherwise in connection with it to any recipient other than the Client.

KPMG shall have no liability and shall pursue all available legal and equitable remedies against the recipient for the unauthorized use or distribution of this Report.

If this Report is received by anyone other than our Client, the recipient is placed on notice that the attached Report has been prepared solely for our Client for its own use and this Report and its contents are not be shared with or disclosed to anyone by the recipient without the express written consent of the Client and KPMG.

KPMG, nor affiliated partnerships or bodies corporate, nor the directors, shareholders, managers, partners, employees or agents of any of them, makes any representation or warranty, express 0or implied, as to the accuracy, reasonableness or completeness of the information contained in the Report. All such parties and entities expressly disclaim any and all liability for or based on or relating to any such information contained herein, or errors or omissions from this Report or based on or relating to the use of this Report.

Further, the Client agrees to indeMnify and hold harmless KPMG, its directors, employees and agents from and against any and all costs, expenses, losses, claims, demands, actions, suits or proceedings paid, incurred or suffered by or made or initiated against them or any of them by any third party arising out of or in connection with this engagement, except to the extent that any such costs, expenses, claims, demands, actions, suits or proceedings arise from our willful default.

Recipients in jurisdictions outside Kuwait should inform themselves about and observe any applicable legal or regulatory requirements in relation to the distribution or possession of this Report to or in that jurisdiction. In this respect, neither KPMG International, KPMG Kuwait nor any of their affiliates nor their respective directors, officers, employees and agents nor any of the Parties accept any liability to any person in relation to the distribution or possession of this Report to or in any such jurisdiction.

KPMG's liability to the Client in connection with this engagement shall be in accordance to the Engagement Letter dated 04 May 2025 on the basis that the liability shall be limited to a maximum aggregate of the professional fee paid and with a limitation period of 4 years for raising any claims.



### Important notice

#### **Scope And Limitations**

KPMG's review and analysis is based on information provided by the Client. We have not verified any of the information presented in this Report, including the information provided by the Company or obtained by us from secondary/published sources. In addition, the Report has been corroborated by industry and market data based on readily available secondary research sources that we believe to be reliable. We have relied upon the Client to provide us with written representation that the information contained in this Report is materially accurate and complete, fair in the manner of its portrayal and therefore forms a reliable basis for this Report. If there were any omissions, inaccuracies or misrepresentations of the information provided by them, this may have a material effect on our findings and assessment. This Report sets forth KPMG's analysis based on the facts and assumptions made available to us by the Client.

We have not been engaged to express our opinion on the market value of the Company. Accordingly, the estimates of value contained in this Report do not constitute opinion on the market value of the Company. Rather, they are merely intended to provide the Client with an indication of the value for the purpose outlined herein. The valuation arrived at by us is not necessarily the price at which a seller will eventually conclude a transaction with a buyer.

Generally, a large stake holding can attract a premium since majority holdings are assumed to have better information, management control and are more marketable. Further, on a hypothetical market basis, the minority shareholding cannot fetch a price more than the value of the company. We have not considered any control premium or minority discount in our valuation, as it is buyer specific and subjective.

Any decision made by the Client based on this Report, shall rest with the Client and the Client is solely responsible for the results as well.

We would like to highlight that the analysis is based on the information provided by the Client. If any of the above foregoing is not entirely complete or accurate, it is imperative that we are informed immediately, as the inaccuracy or incompleteness could have a material effect on our conclusions.

Our work did not constitute an audit of the information submitted by the Client and accordingly we do not express any opinion on the same.

Neither KPMG nor any of its affiliates worldwide are responsible for updating this Report because of events or transactions occurring subsequent to the date of this Report. Any updates or second opinions on this document cannot be sought by the Client from external agencies including global offices of KPMG without the prior written permission of KPMG Advisory W.L.L.

#### **Basis of information**

In preparation of this Report, we have relied on the following information provided by the Client:

- Audited financial statements for the year ending 31 December 2024, 2023 and 2022;
- Management accounts for the period 31 March 2025;
- Projected income statement and dividend payout for 2025 2027
- Meetings and discussions with Client; and
- Other publicly available information.



### Glossary

Α	Audited	P/E	Price to Earning ratio
Client / Mubbarrad	Mubarrad Holding Company K.P.S.P.	P/BV	Price to Book ratio
CAGR	Compounded Annual Growth Rate		
CoCo	Comparable Companies		
DDM	Dividend Discounted Model		
EV	Enterprise Value		
EBITDA	Earnings Before Interest, Depreciation and Amortization		
FY	Financial Year		
G&A	General and Administrative		
KD	Kuwaiti Dinar		
K.S.C.P	Kuwaiti Shareholding Company (Public)		
K.S.C	Kuwait Shareholding Company		
мм	Market Multiples		
Mn	Mn		



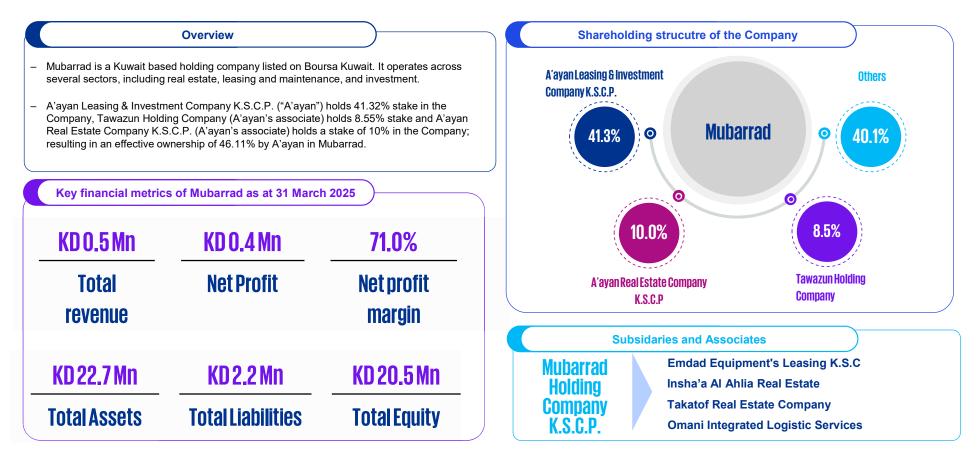
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# 01 Mubarrad Overview

### **Mubarrad overview**



#### Source: Client information, Management accounts as at 31 March 2025, Boursa Kuwait



## 02 Historical financial analysis

### **Statement of income**

Statement of profit or loss				
KD 000'	FY22 (A)	FY23 (A)	FY24 (A)	Q1 FY25 (M
Income				
Net loss from transport, leasing and maintenance operations	(7)	-	-	-
Net real estate income	1,658	2,308	2,088	512
Net investment income from financial assets	36	391	229	-
Share of result of an associate	120	182	(125)	-
Gain on sale of furniture and equipment	359	-	-	-
Other income	29	87	91	13
Total income	2,195	2,969	2,283	525
Expenses and other charges				
Administrative expenses	(538)	(604)	(561)	(121
Finance costs	(57)	(76)	(66)	(12
Impairment of goodwill	-	(91)	-	-
Reversal of allowance for expected credit losses	13	46	-	-
Total expenses and other charges	(581)	(725)	(627)	(134
Profit before tax and directors' remuneration	1,613	2,243	1,656	391
Contribution to Kuwait Foundation for Advancement of Sciences	(11)	(18)	(15)	(4
National Labor Support Tax ("NLST")	(40)	(58)	(40)	(10
Zakat	(12)	(21)	(15)	(3
Directors' remuneration	(30)	(30)	(30)	-
Taxation from foreign operations	_	(191)	(132)	(1
Profit for the year	1,521	1,925	1,425	374

Source(s): Mubarrad audited financial statements for 12m ending 31 December 2023, 2024 and unaudited financial statements for 3m ended 30 March 2025

### **Overview**

- Total income increased from KD 2.2 Mn in FY22 to KD 2.3 Mn in FY24, mainly driven by a significant rise in net real estate income and partially offset by a loss from share of result of an associate. For the three month period ending March 2025 the Company recorded a total revenue of KD 525 thousand.
- Net real estate income is the largest contributor to total income contributing, on an average, around 80% of total income during the historical period. It increased from KD 1.7 Mn in FY22 to KD 2.1 Mn in FY24 due to increases in rental income and change in fair value of the properties.
- Administrative expenses comprises salaries, wages, consultancy expenses, rent and others. These expenses increased from KD 538 thousand in FY22 to KD 561 thousand in FY24. As a percentage of revenue, these have averaged around 23% of total revenue between FY22 and FY24.
  - The profit for the year decreased marginally from KD 1.5 Mn in FY22 to KD 1.4 Mn in FY24. For Q1 period ending 31 March 2025, total net profit for the year amounted to KD 374 thousand.



### **Statement of financial position**

KD 000'	FY22 (A)	FY23 (A)	FY24 (A)	Q1 FY25 (M
Asset			. ,	
Non-current assets				
Goodwill	91	-	-	-
Furniture and equipment	2	1	36	35
Investment properties	13,054	15,002	14,641	14,654
nvestment in associates	3,758	3,954	3,779	3,779
Financial assets at fair value through profit or loss	728	986	1,184	1,184
Total non-current assets	17,632	19,944	19,640	19,651
Current assets				
Accounts receivable and prepayments	528	304	134	175
Cash and short-term deposits	5,098	3,305	2,455	2,863
Total current assets	5,626	3,609	2,589	3,037
Total Assets	23,259	23,553	22,229	22,688
Equity and Liabilities				
Equity				
Share capital	16,369	16,369	16,369	16,369
Statutory reserve	1,406	1,610	1,763	1,763
Treasury shares	(0)	-	(28)	-
Treasury shares reserve	-	-	17	23
Other reserve	(1)	(1)	(1)	-
Foreign currency translation reserve	(3,106)	(3,837)	(5,329)	(5,316
Effect of changes in reserves of an associate	(50)	(50)	-	(1
Retained earnings	5,966	6,863	7,275	7,649
Equity attributable to equity holders of the Parent Company	20,583	20,954	20,065	20,487
Non-controlling interests	60	34	-	-
Total equity	20,643	20,988	20,065	20,487
Liabilities				
Non-current liabilities				
Employees' end of service benefits	337	391	423	419
Total non-current liabilities	337	391	423	419
Current liabilities				
Accounts payable and accruals	805	884	728	758
Islamic finance payables	1,473	1,290	1,012	1,024
Total current liabilities	2,278	2,174	1,740	1,783
Total liabilities	2,616	2,565	2,164	2,202
Total Equity and Liabilities	23,259	23,553	22,229	22,688

Source(s): Mubarrad audited financial statements for 12m ending 31 December 2023, 2024 and unaudited financial statements for 3m ended 30 March 2025

#### **Overview**

#### Assets

- Total assets of Mubarrad decreased from KD 23.3 Mn as at 31 December 2022 to KD 22.7 Mn as at 31 March 2025 due to decrease in cash and short term deposits and trade receivables.
- Investment properties increased from KD 13.1 Mn as at 31 December 2022 to KD 14.7 Mn as at 31 March 2025 due to the purchase of an industrial property in Kuwait during FY23 and purchase of residential units in Egypt during FY24.
- Investment in associates represent investments in Oman Integral Logistica Company O.S.C. and Inshaa Al Ahlia Real Estate W.L.L. The total investment has remained stable over the historical period and amounted to KD 3.8 Mn as at 31 March 2025.
- Financial assets at FVTPL comprises unquoted securities and funds. These increased from KD 728 thousand as at 31 December 2022 to KD 1.2 Mn as at 31 March 2025.
- Accounts receivables decreased from KD 529 thousand as at 31 December 2022 to KD 175 thousand as at 31 March 2025 due to significant decrease in other receivables.

#### **Equity and liabilities**

- Islamic finance payables, representing Ijara arrangements, decreased from KD 1.4 Mn as at 31 December 2022 to KD 1.0 Mn as at 31 March 2025 due to repayment.
- Total equity decreased marginally from KD 20.6 Mn as at 31 December 2022 to KD 20.5 Mn as at 31 March 2025 due to deteriorating foreign currency reserve partially offset by an increase in retained earnings.



# **03 Valuation Summary**

### Valuation analysis | Summary



Methodologies (KD 000')	Low	High	Avg	Weight	Avg
Market Multiples	18,964	21,166	20,065	50%	10,032
DDM	20	23	21	40%	9
VWAP	14,734	15,955	15,345	10%	1,534
Value of Mubarrad					11,575

#### **Valuation Conclusion**

- Based on the above and applying various applicable valuation methodologies the indicative value of Mubarrad ranges from KD 19.0 Mn to KD 21.2 Mn (Average: KD 20.1 Mn) as at 31 March 2025.
- Accordingly, the value per share of Mubarrad ranges from KD 116 fils to KD 130 fils (Average: KD 130 fils) as at 31 March 2025.

Note: Rationale for the weightages assigned to the valuation methodologies considered

- Market multiples method: A weight of 50% has been considered to the market multiple approach, given the nature of the business (real estate which are mainly asset driven businesses) and the method provides an indication of the P/E and P/BV relative values to the comparable firms traded on the stock exchange.
- DDM method: A weightage of 40% has been assigned to the Dividend Discount Model (DDM) method, as it reflects the intrinsic value of the company based on its ability to generate and distribute sustainable dividends over time. This method is used considering the business has a history of paying dividends to its shareholders.
- VWAP method: We have considered a lower weight of 10% for the Volume Weighted Average Price (VWAP) method, given that the average daily trading volumes for Mubarrad are small compared to its total outstanding shares. From a valuation perspective considering a range of values (taking into account 3 months to 36 months VWAP) would be more appropriate as it reflects the fair value compared to a price at a single point in time and not at a specific point in time removing transaction bias.

#### Source: KPMG analysis



# Basis of preparation and valuation approach

04

### **Basis of preparation**

Following are the key assumptions/inputs that have been used to determine the valuation range (where applicable) of the assets and liabilities set out in this Report. If one or more of these assumptions/inputs prove to be materially different from what have been assumed/provided, the conclusions set out in this Report could be materially different and could potentially make those conclusions inappropriate.

#### **Basis of preparation**

- The valuation methodologies adopted in conducting the Valuation have been largely driven by the nature and extent of information made available to us and the time available to conduct such analysis;
- Valuation of the Company set out in this Report has been prepared based on desktop research of the company and on the basis of available secondary market information and information provided to us by the Client including audited financial statements, management accounts, business plan etc.;
- Valuation has been undertaken based on the approaches set out later in this report and in accordance with our agreed scope as detailed in our Letter of Engagement with You;
- Generally, a large stake holding can attract a premium since majority holdings are assumed to have better information, management control and are more marketable. Further, on a hypothetical market basis, the minority shareholding cannot fetch a price more than the value of the company. We have not considered any control premium or minority discount in our valuation analysis here, as it is buyer specific and subjective.
- The nature and extent of information made available to us may not have been uniform and extensive for each asset/investment held by the Company;
- Information specific to the Company has been largely sourced from the Client. The Management accepts the responsibility for the factual accuracy of all investment related information contained in this report; and
- On corporate tax, given that no legislation (even in draft form) has been issued by the Kuwait government in order to understand the specifics of how a new corporate tax on Kuwaiti companies would apply, our work does not take into consideration the impact of a potential future change to tax legislation in Kuwait. Once reliable details regarding potential changes to the Kuwait tax legislation are formally announced by the Kuwait government, we would be happy to review the impact on our work under a separate engagement based on your formal instructions.

#### Source of information

- We have relied upon information provided by the Client to conduct our Valuation. We have not verified the accuracy of such information, including but not limited to, loans and advances, borrowings, income from service lines, direct costs, staff costs, depreciation and other operating expenses.
- Based on enquiries, we understand that all material information with respect to Company's assets and liabilities as at the Valuation Date have been made available to us and this has been one of the key basis for our conclusions in this Report.

#### Basis of our conclusion

- In carrying out our Valuation, we have assumed that Company's assets will continue to be in suitable operating condition. We have not carried out a verification in relation to any of the assets and liabilities of the Company as at the Valuation Date.
- We have used audited financial information, which may or may not coincide with the Valuation Date of 31 March 2025.



# 05 Valuation Analysis

### Market multiples approach | Mubarrad

Valuation analysis - Market multiples approach				
KD '000				
Comparable Companies:	Country	Market cap	P/E	P/B\
		(KD'000)		
Kuwait Business Town Real Estate Company - KPSC (KWSE:KBT)	Kuwait	70,268	-	1.3
AI-Arabiya Real Estate Company K.S.C.P. (KWSE:ARABREC)	Kuwait	33,252	-	0.8
Arkan Al-Kuwait Real Estate Company K.S.C.P. (KWSE:ARKAN)	Kuwait	33,252	15.4	0.7
Injazzat Real Estate Development Company K.P.S.C. (KWSE:INJAZZAT)	Kuwait	35,103	11.5	-
A'ayan Real Estate Company K.S.C.P. (KWSE:AAYANRE)	Kuwait	38,126	13.0	-
Sokouk Holding Company K.S.C.P. (KWSE:SOKOUK)	Kuwait	33,098	-	1.0
AI-Enma'a Real Estate Company K.S.C.P. (KWSE:ERESCO)	Kuwait	27,546	-	0.8
AI Madar Kuwait Holding Company K.S.C.P. (KWSE:MADAR)	Kuwait	20,482	-	0.9
AI Khaleej Investment P.J.S.C. (ADX:KICO)	UAE	36,954	-	1.5
OSOS Holding Group Company K.P.S.C. (KWSE:OSOS)	Kuwait	12,215	-	0.8
Mashaer Holding Company K.S.C.P. (KWSE:MASHAER)	Kuwait	12,400	-	0.8
ARAM Group Company P.J.S.C. (ADX:ARAM)	UAE	10,858	-	0.9
Al-Masaken International for Real Estate Development Company - K.S.C. (Public) (KWSE:MASAKEN)	Kuwait	3,887	-	1.1
Weighted average multiple			13.3x	1.0x
Illiquidity discount @ 0%			13.3x	1.0x
Multiplier			1,431	20,487
Equity value (KD'000)			18,964	21,166
Equity value per share			(0.116)	( 0.130

#### Indicative value

- Considering Mubarrad's history of growth in operations and earnings, using earning multiples of comparable companies to arrive at the fair value of Mubarrad equity seems appropriate.
- Further, given that the majority of Mubarrad assets are marked to market, we have considered using the book value multiples. Accordingly, P/E and P/BV ratios have been applied.
- The comparable companies have been selected through a selective approach based on several factors such as similarity in business, operating market, asset size, etc. Post selection of the comparable companies, the outlier have been excluded.
- Considering P/E and P/BV multiples, the value of Mubarrad is estimated between KD 19.0 Mn and KD 21.2 Mn as at 31 March 2025.
- Accordingly, the per share value is estimated between KD 116 fils and KD 130 fils as at 31 March 2025.

Please refer to page 22 for detailed description of the comparable companies.

Source: S&P Capital IQ, KPMG analysis



### DDM approach | Mubarrad

Calculation of forecast dividends (Scenario - Payout ratio at 75.0% - Next 5 years)								
KD'000	2022	2023	2024	2025	2026	2027	2028	2029
Net profit	1,521	1,925	1,425	1,290	1,444	1,589	1,700	1,785
Payout ratio	58.6%	42.9%	57.4%	75.0%	75.0%	75.0%	75.0%	75.0%
Dividend payout	891	825	818	967	1,083	1,192	1,275	1,339
Terminal Value								23,754
Period factor				1.000	2.000	3.000	4.000	5.000
Discount factor				0.919	0.845	0.776	0.714	0.656
Present value of cash flows to the firm				889	915	925	910	16,456
Equity value				20,094				

Calculation of forecast dividends (Scenario - Payout ratio at 85.0%)									
KD'000	2022	2023	2024	2025	2026	2027	2028	2029	
Net profit	1,521	1,925	1,425	1,290	1,444	1,589	1,700	1,785	
Payout ratio	58.6%	42.9%	57.4%	85.0%	85.0%	85.0%	85.0%	85.0%	
Dividend payout	891	825	818	1,096	1,228	1,350	1,445	1,517	
Terminal Value								26,922	
Period factor				1.000	2.000	3.000	4.000	5.000	
Discount factor				0.919	0.845	0.776	0.714	0.656	
Present value of cash flows to the firm				1,007	1,037	1,048	1,031	18,650	
Equity value				22,774					

Valuation analysis - DDM	
Growth rate	3.0%
COE	8.80%

DDM - Conclusion		
KD'000	Min	Мах
Equity value	20,094	22,774
Equity value per share	0.123	0.139

Source: S&P Capital IQ, Management information and KPMG analysis

#### Indicative value

- Net profit is projected to increase from KD 1.4 Mn in 2024 to reach KD 1.8 Mn in 2029, growing at a CAGR of 4.6%.
- Applying a cost of equity of 8.8%, a terminal growth rate of 3% and a varying dividend payout ratio of 75% to 85%, the equity value of Mubarrad considering the DDM approach is estimated between KD 20.1 Mn and KD 22.8 Mn as at 31 March 2025.
- Accordingly, the per share value estimated between KD 123 fils and KD 139 fils as at 31 March 2025.

Please refer page 21 for Cost of Equity working.



### **VWAP** approach | Mubarrad

Valuation analysis- Volume Weighted Average Price							
	36 months	24 months	12 months	6 months	3 months	As at 31 Mar	
	period	period	period	period	period	2025	Average
Number of shares outstanding in Mubarrad	163,342,769						
Mubarrad VWAP price (KD)	0.090	0.092	0.094	0.096	0.098	0.094	0.094
Average daily volume traded (in 000)	355	410	636	730	_ 714	87	489
Mubarrad (KD'000)	14,734	14,949	15,378	15,612	(	15,338	15,328

#### Indicative value

- Based on VWAP approach, the value of Mubarrad is estimated to range between KD 14.7 Mn and KD 16.0 Mn as at 31 March 2025.

- Accordingly, the per share value is estimated between **KD 90 fils and KD 98 fils** as at 31 March 2025.

Source: S&P Capital IQ, KPMG analysis



# 06 Appendix

### **Cost of equity**



Source: Aswath Damodaran, NYU, Stern School of Business Professor, website (http://pages.stern.nyu.edu/~adamodar/)



### **Comparable companies description**

(KWSE:KBT)       auctions. The cor         Al-Arabiya Real Estate Company K.S.C.P.       Invests in, trades         (KWSE:ARABREC)       Kuwait with opera         Arkan Al-Kuwait Real Estate Company K.S.C.P.       Engages in prope         (KWSE:ARKAN)       is based in Kuwait         Injazzat Real Estate Development Company K.P.S.C.       Focuses on oppo         (KWSE:INJAZZAT)       based in Kuwait         A'ayan Real Estate Company K.S.C.P.       Operates in real estate         (KWSE:AAYANRE)       company is based         Sokouk Holding Company K.S.C.P.       Provides real estate         (KWSE:ERESCO)       and the Gulf regio         Banan Real Estate Company (SASE:4324)       Owns, manages,         Aqar Real Estate Investments Company K.S.C.P.       Invests in and ma         (KWSE:AQAR)       Invests in comma         RAPCO Investment PJSC (ADX:RAPCO)       Invests in comma         AI Madar Kuwait Holding Company K.S.C.P.       Provides real estate         (KWSE:MADAR)       company is based         AI Khaleej Investment P.J.S.C. (ADX:RAPCO)       Invests in real estate         (KWSE:MADAR)       Engages in real estate         AI Khaleej Investment P.J.S.C. (ADX:KICO)       Engages in real estate         (KWSE:MASHAER)       Dased in Kuwait.         Mashaer	es, and invests in real estate, hospitality, infrastructure, and consultancy projects including BOT and and manages real estate and hospitality assets, and holds equity stakes in other companies. It is based in ions in the UAE and Egypt. ty development, fund and project management, contracting, and BOT infrastructure projects. The company tunistic real estate investments, BOT projects, and co-investments via funds and partners. The company is state development, leasing, project and facility management, and construction material trading. The in Kuwait and also serves the wider GCC.
Al-Arabiya Real Estate Company K.S.C.P.       Invests in, trades, Kuwait with opera         KWSE:ARABREC)       Kuwait with opera         Arkan Al-Kuwait Real Estate Company K.S.C.P.       Engages in properation is based in Kuwait         Injazzat Real Estate Development Company K.P.S.C.       Focuses on oppo         (KWSE:INJAZZAT)       Focuses on oppo         A'ayan Real Estate Company K.S.C.P.       Operates in real ecompany is based         (KWSE:AAYANRE)       Operates in real ecompany is based         Sokouk Holding Company K.S.C.P.       Provides real estate         (KWSE:ERESCO)       Ant He Gulf regio         Banan Real Estate Company (SASE:4324)       Owns, manages,         Aqar Real Estate Investments Company K.S.C.P.       Invests in and ma         (KWSE:AQAR)       Invests in commet         RAPCO Investment PJSC (ADX:RAPCO)       Invests in commet         AI Madar Kuwait Holding Company K.S.C.P.       Invests in commet         (KWSE:MADAR)       Company is based         AI Khaleej Investment P.J.S.C. (ADX:RAPCO)       Invests in real est         AI Khaleej Investment P.J.S.C. (ADX:KICO)       Engages in real est         (KWSE:MADAR)       UAE.         AI Khaleej Investment P.J.S.C. (ADX:KICO)       Engages in real est         (KWSE:MASHAER)       Doffers Hajj and U         Mashaer	and manages real estate and hospitality assets, and holds equity stakes in other companies. It is based in ions in the UAE and Egypt. ty development, fund and project management, contracting, and BOT infrastructure projects. The company tunistic real estate investments, BOT projects, and co-investments via funds and partners. The company is state development, leasing, project and facility management, and construction material trading. The in Kuwait and also serves the wider GCC.
(KWSE:ARABREC)       Kuwait with opera         Arkan Al-Kuwait Real Estate Company K.S.C.P.       Engages in properation is based in Kuwait         Injazzat Real Estate Development Company K.P.S.C.       Focuses on oppo         (KWSE:INJAZZAT)       Operates in real estate Company K.S.C.P.         (KWSE:AYANRE)       Company is based         Sokouk Holding Company K.S.C.P.       Manages, develop company is based         (KWSE:AYANRE)       Company is based         Sokouk Holding Company K.S.C.P.       Provides real estate         (KWSE:ERESCO)       and the Gulf regid         Banan Real Estate Company (SASE:4324)       Owns, manages,         Aqar Real Estate Investments Company K.S.C.P.       Invests in and mac company is based         (KWSE:AQAR)       Invests in comme the UAE.         AI Madar Kuwait Holding Company K.S.C.P.       Invests in comme the UAE.         AI Khaleej Investment P.JS.C. (ADX:RAPCO)       Invests in real est (KWSE:MADAR)         AI Khaleej Investment P.J.S.C. (ADX:KICO)       Engages in real est (KWSE:MADAR)         AI Khaleej Investment P.J.S.C. (ADX:KICO)       Engages in real est (KWSE:MASHAER)         Mashaer Holding Company K.S.C.P.       Invests in creal est (KWSE:MASHAER)         Mashaer Holding Company K.S.C.P.       Offers Hajj and U         (KWSE:MASHAER)       based in Kuwait.         MENA Rea	tons in the UAE and Egypt. ty development, fund and project management, contracting, and BOT infrastructure projects. The company tunistic real estate investments, BOT projects, and co-investments via funds and partners. The company is state development, leasing, project and facility management, and construction material trading. The in Kuwait and also serves the wider GCC.
Arkan Al-Kuwait Real Estate Company K.S.C.P.       Engages in properior is based in Kuwait.         Injazzat Real Estate Development Company K.P.S.C.       Focuses on oppobased in Kuwait.         A'ayan Real Estate Company K.S.C.P.       Operates in real estate Company K.S.C.P.         (KWSE:AAYANRE)       Company is based.         Sokouk Holding Company K.S.C.P. (KWSE:SOKOUK)       Manages, develop.         Al-Enma'a Real Estate Company K.S.C.P.       Provides real estate.         (KWSE:ERESCO)       and the Gulf region.         Banan Real Estate Investments Company K.S.C. (Public)       Invests in and marcompany is based.         (KWSE:AQAR)       Owns, manages,         RAPCO Investment PJSC (ADX:RAPCO)       Invests in commercompany is based.         AI Madar Kuwait Holding Company K.S.C.P.       Provides real estate.         (KWSE:MADAR)       Company is based.         AI Khaleej Investment P.J.S.C. (ADX:RAPCO)       Invests in real est.         AI Khaleej Investment P.J.S.C. (ADX:KICO)       Engages in real est.         (KWSE:MADAR)       Company K.S.C.P.         (KWSE:MADAR)       Offers Hajj and U.         (KWSE:MASHAER)       Based in Kuwait.         MENA Real Estate Holding Company K.P.S.C.       Develops, invests.         (Holding) (KWSE:ALAQARIA)       Kuwait.         ARAM Group Company P.J.S.C. (ADX:ARAM)	ty development, fund and project management, contracting, and BOT infrastructure projects. The company tunistic real estate investments, BOT projects, and co-investments via funds and partners. The company is state development, leasing, project and facility management, and construction material trading. The in Kuwait and also serves the wider GCC.
(KWSE:ARKAN)       is based in Kuwaii         Injazzat Real Estate Development Company K.P.S.C.       Focuses on oppobased in Kuwait.         A'ayan Real Estate Company K.S.C.P.       Operates in real estate company K.S.C.P.         (KWSE:AAYANRE)       Operates in real estate Company K.S.C.P.         Sokouk Holding Company K.S.C.P.       Manages, develop company is based         AI-Enma'a Real Estate Company K.S.C.P.       Provides real estate company is based         (KWSE:ERESCO)       and the Gulf regic         Banan Real Estate Company (SASE:4324)       Owns, manages,         Aqar Real Estate Investments Company K.S.C. (Public)       Invests in and ma         (KWSE:AQAR)       Invests in comme         RAPCO Investment PJSC (ADX:RAPCO)       Invests in comme         AI Madar Kuwait Holding Company K.S.C.P.       Provides real estate         (KWSE:MADAR)       Company is based         AI Khaleej Investment P.J.S.C. (ADX:KICO)       Engages in real estate         (KWSE:OSOS)       Kuwait.         Mashaer Holding Company K.S.C.P.       Invests in real estate         (KWSE:MASHAER)       Differs Hajj and U         (KWSE:MASHAER)       based in Kuwait.         Mena Real Estate Holding Company K.P.S.C.       Develops, invests         (Kuwait Real Estate Holding Company K.P.S.C.       Develops, invests      <	tunistic real estate investments, BOT projects, and co-investments via funds and partners. The company is state development, leasing, project and facility management, and construction material trading. The in Kuwait and also serves the wider GCC.
Injazza Real Estate Development Company K.P.S.C.       Focuses on oppo based in Kuwait.         A'ayan Real Estate Company K.S.C.P.       Operates in real estate company is based company is based         Sokouk Holding Company K.S.C.P. (KWSE:SOKOUK)       Manages, develop company is headd         Al-Enma'a Real Estate Company K.S.C.P.       Provides real estate         (KWSE:ERESCO)       and the Gulf regic         Banan Real Estate Company (SASE:4324)       Owns, manages,         Aqar Real Estate Investments Company K.S.C. (Public)       Invests in and ma company is based         (KWSE:AQAR)       Invests in comme the UAE.         AI Madar Kuwait Holding Company K.S.C.P.       Provides real estate         (KWSE:MADAR)       Engages in real est         AI Khaleej Investment P.J.S.C. (ADX:KICO)       Engages in real est         (KWSE:OSOS)       Kuwait.         Mashaer Holding Company K.S.C.P.       Invests in real est         (KWSE:MASHAER)       Deselong         MENA Real Estate Company K.S.C.P.       Invests in real est         (KWSE:MASHAER)       Desed in Kuwait.         MENA Real Estate Company K.S.C.P.       Offers Hajj and U         (KWSE:MASHAER)       based in Kuwait.         MENA Real Estate Holding Company K.S.C.P.       Offers Hajj and U         (Kuwait Real Estate Holding Company K.P.S.C       Develops, inv	tunistic real estate investments, BOT projects, and co-investments via funds and partners. The company is state development, leasing, project and facility management, and construction material trading. The in Kuwait and also serves the wider GCC.
(KWSE:INJAZZAT)       based in Kuwait.         A'ayan Real Estate Company K.S.C.P.       Operates in real estate company is based         (KWSE:AAYANRE)       Company is based         Sokouk Holding Company K.S.C.P. (KWSE:SOKOUK)       Manages, develop         Al-Enma'a Real Estate Company K.S.C.P.       Provides real estate         (KWSE:ERESCO)       and the Gulf region         Banan Real Estate Company (SASE:4324)       Owns, manages,         Aqar Real Estate Investments Company K.S.C. (Public)       Invests in and maccompany is based         (KWSE:AQAR)       Invests in commed         RAPCO Investment PJSC (ADX:RAPCO)       Invests in commed         AI Madar Kuwait Holding Company K.S.C.P.       Provides real estate         (KWSE:MADAR)       Company is based         AI Khaleej Investment P.J.S.C. (ADX:KICO)       Engages in real est         (KWSE:OSOS)       Kuwait.         Mashaer Holding Company K.S.C.P.       Offers Hajj and U         (KWSE:MASHAER)       based in Kuwait.         MENA Real Estate Holding Company - KSCP (KWSE:MENA)       Provides real estat         (Holding) (KWSE:ALAQARIA)       Kuwait.         Arange Company P.J.S.C. (ADX:ARAM)       Leases and investion is based in Kuwait.	state development, leasing, project and facility management, and construction material trading. The in Kuwait and also serves the wider GCC.
A'ayan Real Estate Company K.S.C.P.       Operates in real e company is based         Sokouk Holding Company K.S.C.P. (KWSE:SOKOUK)       Manages, develop company is headd         Al-Enma'a Real Estate Company K.S.C.P.       Provides real estate         (KWSE:ERESCO)       and the Gulf regio         Banan Real Estate Company (SASE:4324)       Owns, manages,         Aqar Real Estate Investments Company K.S.C. (Public)       Invests in and ma company is based         (KWSE:AQAR)       Company is based         RAPCO Investment PJSC (ADX:RAPCO)       Invests in commet the UAE.         AI Madar Kuwait Holding Company K.S.C.P.       Provides real esta         (KWSE:MADAR)       Company is based         AI Khaleej Investment P.J.S.C. (ADX:KICO)       Engages in real est         (KWSE:OSOS)       Kuwait.         Mashaer Holding Company K.S.C.P.       Offers Haij and U based in Kuwait.         (KWSE:MASHAER)       Develops, invests         MENA Real Estate Holding Company K.P.S.C       Develops, invests         (Holding) (KWSE:ALAQARIA)       Kuwait.         ARAM Group Company P.J.S.C. (ADX:ARAM)       Leases and investis based in the U/J	in Kuwait and also serves the wider GCC.
KWSE:AAYANRE)         company is based           Sokouk Holding Company K.S.C.P. (KWSE:SOKOUK)         Manages, develop company is headd           Al-Enma'a Real Estate Company K.S.C.P.         Provides real estat           (KWSE:ERESCO)         and the Gulf regic           Banan Real Estate Company (SASE:4324)         Owns, manages,           Aqar Real Estate Investments Company K.S.C. (Public)         Invests in and ma company is based           (KWSE:AQAR)         Invests in comme the UAE.           Al Madar Kuwait Holding Company K.S.C.P.         Provides real esta           (KWSE:MADAR)         Company is based           Al Khaleej Investment P.J.S.C. (ADX:KICO)         Engages in real est (KWSE:OSOS)           Mashaer Holding Company K.S.C.P.         Invests in real est Kuwait.           Mashaer Holding Company K.S.C.P.         Offers Haij and U based in Kuwait.           MENA Real Estate Company - KSCP (KWSE:MENA)         Provides real estat Kuwait.           MENA Real Estate Holding Company K.P.S.C         Develops, invests Kuwait.           Kuwait Real Estate Holding Company K.P.S.C. (ADX:ARAM)         Leases and invest is based in the U/J	in Kuwait and also serves the wider GCC.
Sokouk Holding Company K.S.C.P. (KWSE:SOKOUK)       Manages, develop company is head         AI-Enma'a Real Estate Company K.S.C.P.       Provides real esta and the Gulf region         Banan Real Estate Company (SASE:4324)       Owns, manages,         Aqar Real Estate Investments Company K.S.C. (Public)       Invests in and macompany is based         (KWSE:AQAR)       Invests in comment the UAE.         RAPCO Investment PJSC (ADX:RAPCO)       Invests in comment the UAE.         AI Madar Kuwait Holding Company K.S.C.P.       Provides real esta company is based         (KWSE:MADAR)       company is based         AI Khaleej Investment P.J.S.C. (ADX:KICO)       Engages in real est         (KWSE:OSOS)       Kuwait.         Mashaer Holding Company K.S.C.P.       Invests in real est         (KWSE:MASHAER)       Dased in Kuwait.         MENA Real Estate Company - KSCP (KWSE:MENA)       Provides real estat         Kuwait Real Estate Holding Company K.P.S.C.       Develops, invests         (Holding) (KWSE:ALAQARIA)       Kuwait.         ARAM Group Company P.J.S.C. (ADX:ARAM)       Leases and investis	
company is head         AI-Enma'a Real Estate Company K.S.C.P.       Provides real esta         (KWSE:RESCO)       and the Gulf region         Banan Real Estate Company (SASE:4324)       Owns, manages,         Aqar Real Estate Investments Company K.S.C. (Public)       Invests in and macompany is based         (KWSE:AQAR)       Invests in comment         RAPCO Investment PJSC (ADX:RAPCO)       Invests in comment         AI Madar Kuwait Holding Company K.S.C.P.       Provides real esta         (KWSE:MADAR)       company is based         AI Khaleej Investment P.J.S.C. (ADX:KICO)       Engages in real est         (KWSE:OSOS)       Kuwait.         Mashaer Holding Company K.S.C.P.       Offers Hajj and U         (KWSE:MASHAER)       based in Kuwait.         MENA Real Estate Holding Company K.P.S.C       Develops, invests         (Holding) (KWSE:ALAQARIA)       Kuwait.         ARAM Group Company P.J.S.C. (ADX:ARAM)       Leases and investis	is, and invests in real estate and notel projects, and provides fund and asset manadement services. The
(KWSE:ERESCO)       and the Gulf region         Banan Real Estate Company (SASE:4324)       Owns, manages,         Aqar Real Estate Investments Company K.S.C. (Public)       Invests in and marcompany is based         (KWSE:AQAR)       Invests in commer         RAPCO Investment PJSC (ADX:RAPCO)       Invests in commer         AI Madar Kuwait Holding Company K.S.C.P.       Provides real estate         (KWSE:MADAR)       company is based         AI Khaleej Investment P.J.S.C. (ADX:KICO)       Engages in real estate         OSOS Holding Group Company K.P.S.C.       Invests in real estate         (KWSE:OSOS)       Kuwait.         Mashaer Holding Company K.S.C.P.       Offers Hajj and U         (KWSE:MASHAER)       based in Kuwait.         MENA Real Estate Company - KSCP (KWSE:MENA)       Provides real estate         Kuwait Real Estate Holding Company K.P.S.C.       Develops, invests         (Holding) (KWSE:ALAQARIA)       Kuwait.         ARAM Group Company P.J.S.C. (ADX:ARAM)       Leases and investis	uartered in Kuwait.
Banan Real Estate Company (SASE:4324)       Owns, manages,         Aqar Real Estate Investments Company K.S.C. (Public)       Invests in and ma company is based         (KWSE:AQAR)       Invests in commer         RAPCO Investment PJSC (ADX:RAPCO)       Invests in commer         AI Madar Kuwait Holding Company K.S.C.P.       Provides real estate         (KWSE:MADAR)       Company is based         AI Khaleej Investment P.J.S.C. (ADX:KICO)       Engages in real estate         OSOS Holding Group Company K.P.S.C.       Invests in real estate         (KWSE:OSOS)       Kuwait.         Mashaer Holding Company K.S.C.P.       Offers Hajj and U         (KWSE:MASHAER)       based in Kuwait.         MENA Real Estate Company - KSCP (KWSE:MENA)       Provides real estate         Kuwait Real Estate Holding Company K.P.S.C       Develops, invests         (Holding) (KWSE:ALAQARIA)       Kuwait.         ARAM Group Company P.J.S.C. (ADX:ARAM)       Leases and investion investion in the U/J	te contracting, facility and security services, and investment management. It operates primarily in Kuwait
Aqar Real Estate Investments Company K.S.C. (Public)       Invests in and ma company is based company is based in commany is based the UAE.         AI Madar Kuwait Holding Company K.S.C.P.       Invests in comma the UAE.         AI Madar Kuwait Holding Company K.S.C.P.       Provides real esta company is based in key state the UAE.         AI Khaleej Investment P.J.S.C. (ADX:KICO)       Engages in real esta company is based in key state.         OSOS Holding Group Company K.P.S.C.       Invests in real esta company K.S.C.P.         (KWSE:OSOS)       Kuwait.         Mashaer Holding Company K.S.C.P.       Offers Haij and U based in Kuwait.         MENA Real Estate Company - KSCP (KWSE:MENA)       Provides real esta Kuwait.         Kuwait Real Estate Holding Company K.P.S.C       Develops, invests Kuwait.         Kuwait Real Estate Holding Company K.P.S.C. (ADX:ARAM)       Leases and invest is based in the U/J	n.
(KWSE:AQAR)       company is based         RAPCO Investment PJSC (ADX:RAPCO)       Invests in commendation the UAE.         AI Madar Kuwait Holding Company K.S.C.P.       Provides real estate         (KWSE:MADAR)       company is based         AI Khaleej Investment P.J.S.C. (ADX:KICO)       Engages in real estate         OSOS Holding Group Company K.P.S.C.       Invests in real estate         (KWSE:OSOS)       Kuwait.         Mashaer Holding Company K.S.C.P.       Offers Hajj and U         (KWSE:MASHAER)       based in Kuwait.         MENA Real Estate Company - KSCP (KWSE:MENA)       Provides real estate         Kuwait Real Estate Holding Company K.P.S.C       Develops, invests         (Holding) (KWSE:ALAQARIA)       Kuwait.         ARAM Group Company P.J.S.C. (ADX:ARAM)       Leases and investion the U/J	and leases residential and commercial properties, and runs hotel apartments. It is based in Saudi Arabia.
RAPCO Investment PJSC (ADX:RAPCO)       Invests in commethe UAE.         AI Madar Kuwait Holding Company K.S.C.P.       Provides real esta         AKWSE:MADAR)       Company is based         AI Khaleej Investment P.J.S.C. (ADX:KICO)       Engages in real esta         DSOS Holding Group Company K.P.S.C.       Invests in real esta         CKWSE:OSOS)       Kuwait.         Mashaer Holding Company K.S.C.P.       Offers Hajj and U         MENA Real Estate Company - KSCP (KWSE:MENA)       Provides real esta         Kuwait.       Mexait.         Kuwait Real Estate Holding Company K.P.S.C.       Develops, invests         (Holding) (KWSE:ALAQARIA)       Kuwait.         ARAM Group Company P.J.S.C. (ADX:ARAM)       Leases and invesi	nages real estate, infrastructure, and hospitality assets with services in fund and project management. The
the UAE.         Al Madar Kuwait Holding Company K.S.C.P.       Provides real esta         (KWSE:MADAR)       company is based         Al Khaleej Investment P.J.S.C. (ADX:KICO)       Engages in real esta         OSOS Holding Group Company K.P.S.C.       Invests in real esta         (KWSE:OSOS)       Kuwait.         Mashaer Holding Company K.S.C.P.       Offers Hajj and U         (KWSE:MASHAER)       based in Kuwait.         MENA Real Estate Company - KSCP (KWSE:MENA)       Provides real esta         Kuwait Real Estate Holding Company K.P.S.C       Develops, invests         (Holding) (KWSE:ALAQARIA)       Kuwait.         ARAM Group Company P.J.S.C. (ADX:ARAM)       Leases and inves	in Kuwait with regional and global operations.
AI Madar Kuwait Holding Company K.S.C.P.       Provides real esta         (KWSE:MADAR)       company is based         AI Khaleej Investment P.J.S.C. (ADX:KICO)       Engages in real esta         OSOS Holding Group Company K.P.S.C.       Invests in real esta         (KWSE:OSOS)       Kuwait.         Mashaer Holding Company K.S.C.P.       Offers Hajj and U         (KWSE:MASHAER)       based in Kuwait.         MENA Real Estate Company - KSCP (KWSE:MENA)       Provides real esta         Kuwait Real Estate Holding Company K.P.S.C       Develops, invests         (Holding) (KWSE:ALAQARIA)       Kuwait.         ARAM Group Company P.J.S.C. (ADX:ARAM)       Leases and inves	cial, agricultural, and real estate projects, including development and management. It is headquartered in
(KWSE:MADAR)       company is based         AI Khaleej Investment P.J.S.C. (ADX:KICO)       Engages in real ed         OSOS Holding Group Company K.P.S.C.       Invests in real est         (KWSE:OSOS)       Kuwait.         Mashaer Holding Company K.S.C.P.       Offers Hajj and U         (KWSE:MASHAER)       based in Kuwait.         MENA Real Estate Company - KSCP (KWSE:MENA)       Provides real esta         Kuwait Real Estate Holding Company K.P.S.C       Develops, invests         (Holding) (KWSE:ALAQARIA)       Kuwait.         ARAM Group Company P.J.S.C. (ADX:ARAM)       Leases and inves	te development, investment services, and Islamic finance, including advisory and asset management. The
AI Khaleej Investment P.J.S.C. (ADX:KICO)       Engages in real e         OSOS Holding Group Company K.P.S.C.       Invests in real est         (KWSE:OSOS)       Kuwait.         Mashaer Holding Company K.S.C.P.       Offers Hajj and U         (KWSE:MASHAER)       based in Kuwait.         MENA Real Estate Company - KSCP (KWSE:MENA)       Provides real est         Kuwait Real Estate Holding Company K.P.S.C       Develops, invests         (Holding) (KWSE:ALAQARIA)       Kuwait.         ARAM Group Company P.J.S.C. (ADX:ARAM)       Leases and inves	
OSOS Holding Group Company K.P.S.C.       Invests in real est Kuwait.         (KWSE:OSOS)       Kuwait.         Mashaer Holding Company K.S.C.P.       Offers Hajj and U based in Kuwait.         (KWSE:MASHAER)       Dased in Kuwait.         MENA Real Estate Company - KSCP (KWSE:MENA)       Provides real esta Kuwait.         Kuwait Real Estate Holding Company K.P.S.C       Develops, invests Kuwait.         (Holding) (KWSE:ALAQARIA)       Kuwait.         ARAM Group Company P.J.S.C. (ADX:ARAM)       Leases and investis based in the U/J	state and investment activities, including fund management and property development. It is based in the
(KWSE:OSOS)     Kuwait.       Mashaer Holding Company K.S.C.P.     Offers Hajj and U       (KWSE:MASHAER)     based in Kuwait.       MENA Real Estate Company - KSCP (KWSE:MENA)     Provides real esta       Kuwait.     Kuwait.       Kuwait Real Estate Holding Company K.P.S.C     Develops, invests       (Holding) (KWSE:ALAQARIA)     Kuwait.       ARAM Group Company P.J.S.C. (ADX:ARAM)     Leases and inves	ate development, financial portfolios, and asset management services. The company operates out of
Mashaer Holding Company K.S.C.P.       Offers Hajj and U         (KWSE:MASHAER)       based in Kuwait.         MENA Real Estate Company - KSCP (KWSE:MENA)       Provides real esta         Kuwait       Real Estate Holding Company K.P.S.C       Develops, invests         (Holding) (KWSE:ALAQARIA)       Kuwait.       Leases and invessis based in the U/	
KWSE:MASHAER)         based in Kuwait.           MENA Real Estate Company - KSCP (KWSE:MENA)         Provides real estate Kuwait.           Kuwait Real Estate Holding Company K.P.S.C         Develops, invests Kuwait.           (Holding) (KWSE:ALAQARIA)         Kuwait.           ARAM Group Company P.J.S.C. (ADX:ARAM)         Leases and investis based in the U/J	nrah services, and invests in residential and commercial properties and financial portfolios. The company is
MENA Real Estate Company - KSCP (KWSE:MENA)       Provides real esta         Kuwait       Kuwait.         Kuwait Real Estate Holding Company K.P.S.C       Develops, invests         (Holding) (KWSE:ALAQARIA)       Kuwait.         ARAM Group Company P.J.S.C. (ADX:ARAM)       Leases and invessis         is based in the U/       Leases and invession the U/	
Kuwait Real Estate Holding Company K.P.S.C         Develops, invests           (Holding) (KWSE:ALAQARIA)         Kuwait.           ARAM Group Company P.J.S.C. (ADX:ARAM)         Leases and investives           is based in the U/         Leases and investives	te development and consulting services, including project execution and advisory. It is headquartered in
(Holding) (KWSE:ALAQARIA) Kuwait. ARAM Group Company P.J.S.C. (ADX:ARAM) Leases and inves is based in the U/	in, and manages real estate and financial assets both locally and internationally. The company is based in
ARAM Group Company P.J.S.C. (ADX:ARAM) Leases and inves is based in the U/	
is based in the U/	
	a in real estate, financial industrial and egricultural ventures, and offers general contracting. The company
Dalqan Real Estate Company K.S.C. (Public) Focuses on real e	E
(KWSE:DALQANRE) subsidiary of Dalo	
Sanam Real Estate Company K.S.C. (Public) Invests in, develo	E. state development and investment locally and internationally. It is headquartered in Kuwait and is a an Holding.
(KWSE:SANAM) Kuwait.	E. state development and investment locally and internationally. It is headquartered in Kuwait and is a an Holding.
Al-Masaken International for Real Estate Development Engages in prope	E. state development and investment locally and internationally. It is headquartered in Kuwait and is a an Holding. bs, and leases properties, and offers BOT, infrastructure, and consulting services. The company is based in
Company - K.S.C. (Public) (KWSE:MASAKEN)	state development and investment locally and internationally. It is headquartered in Kuwait and is a





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